## Ministerial

## Allianges

## Problem

Congregations often have little information about the activities and programs of other congregations.

## Solution

Ministerial alliances provide clergy with an opportunity to share information and a forum for addressing common concerns.

In December 1999, the Greenwood Ministerial Association approved a set of marriage guidelines stating: "God intends sexual intercourse exclusively for the covenant of marriage; a local church congregation can provide strength and ongoing support to married couples; and preparation for marriage is both essential and beneficial."

The guidelines recommended that engaged couples not live together before marriage; that they go to church regularly; and that they participate in at least three months of pre-marital counseling.

The marriage guidelines elicited wide support among both Protestant and Catholic clergy, and received coverage in the local press, including a front-page story in The Johnson County Daily Journal. Both the accord on the issue, as well as the attention it received, were unusual. More remarkable than the guidelines themselves was the fact that clergy were speaking to the public with a unified voice.

A century ago, Protestant ministers routinely made public comment on moral issues. Many ministers were also civic leaders. Their names appeared often in local newspapers, and they played their public role as the guardians of morality with confidence and authority.
"Mainstream

Protestant churches

## had bred in their bones

## the sense that the city

## belonged to them."

The Church Federation of Indianapolis, established in 1912, reflected the strength of the city's Protestant leadership. "Mainstream Protestant churches in Indianapolis had bred in their bones the sense that the city belonged to them," wrote Edwin Becker, author of the Federation's history. "They would be vigilant in their care for the religious and moral life of the city and they took for granted that business and political leaders, most of whom were church members, would acknowledge their right to do so. They created the Church Federation to serve as an arm of that vigilance."

## Degline of the Public Role

The current state of the Church Federation is one of decline. The cause is sometimes attributed to the declining influence of religion in American life. In reality, Americans remain among the most religious people in the world; the rate of religious affiliation has not changed significantly since the early $20^{\text {th }}$ century.

The reigning theology has changed. The Church Federation was created during an era of Protestantism distinguished by strong concern for the well-being of society in general. This "social gospel" movement, as historians call it, had its political equivalent in Progressivism. Both movements aimed to improve the world through concrete reforms accomplished through legislation. Progressive movements such as the temperance and anti-gambling crusades were often sustained by the energy of social gospel advocates.

The social gospel held that the kingdom of God on earth could be established through eradicating vice and poverty. By the second half of the $20^{\text {th }}$ century, religious Americans had largely rejected the premises and goals of the social gospel, in favor of a theology that emphasized individual conversion, not social reform.

The emphasis on saving souls rather than transforming the world sapped much of the energy that once sustained collective campaigns by the clergy. Theologically conservative ministers are often profoundly suspicious of social activism, and see little room for cooperation with their liberal counterparts. Yet cooperative efforts survive, and some ministerial alliances continue to be very active.

A major difference between these alliances and those of the past is their narrow focus. They typically arise in response to neighborhood-level issues, not city-wide concerns. They do not speak with authority for the city's "Protestant establishment," as the Church Federation once did: there no longer exists a clear Protestant establishment, and many contemporary alliances include Catholics.

Because they arise in response to specific issues, alliances are prone to cycles of decline and resurgence. Some alliances exist simply to facilitate conversation and interaction among local ministers. When there is no rallying point or issue to focus the group, it usually declines or folds altogether.

## Three Examples

A11 ministerial alliances face the fundamental question of purpose: What is our reason for being? Following are the stories of three alliances that have confronted that question in the past and are now addressing it.

Southside Ministerial Alliance of Perry Township
Public schools have kept the Southside Ministerial Alliance of Perry Township (SMAPT) together in the past. Now, the schools are giving SMAPT new life.

For many years, the Alliance has worked in cooperation with school administrators to place ministers as counselors in Perry Township's elementary, middle, and high schools. Through the I980s and 'gos, when it had no other focus or reason for being, SMAPT survived because its members believed in the importance of the counseling program. Since SMAPT gave the program legitimacy, clergy refused to let the Alliance die.

The Rev. Jeff Buck, pastor of Center United Methodist and the Alliance's current president, says an incident in the schools made him aware that no plan was in place to mobilize ministers on short notice. Further, he realized that the Alliance's members had no training to deal with crises.

He is now using SMAPT to create a Ministerial Crisis Response Team. If ministers are needed in a crisis, the Alliance's goal is to have I5 or 20 clergy on the scene within an hour. He plans to invite representatives from the police and fire departments, from medical organizations, and from the schools to address the Alliance's monthly meetings. The Alliance's crisis response team will serve as a backup and support group for the township's crisis response teams, Buck says. He expects that it will take two years for the team to be fully ready.

This new focus has reinvigorated the Alliance. Attendance at meetings has risen from four or five to 20. "The only way we're going to keep theAlliance going is by doing something significant," Buck says.

Buck wants SMAPT to survive in part because he believes in its school counseling program, but his reasons for supporting the Alliance go beyond any specific program. "I believe that as pastors we're called to be in the community," he says, "not just in a pastoral role, but as leaders."

## Tuxedo Park Ministerial Association

The Tuxedo Park Ministerial Association is moving from being primarily a fellowship group toward becoming a program-centered group.

The Association, which consists of a handful of churches on the city's near east side, is one of the few neighborhood groups that has survived for long with no programming to give it focus. The ministers involved sponsor joint services on Good Friday and Thanksgiving, but the Association's main activity has been its monthly meeting, where half a dozen clergy gather to eat lunch and have an informal discussion.

Recently, the Association surveyed churches in the Tuxedo Park area, asking about staffing, office hours, recreational facilities, poverty relief programs, and library loan policies. When the Association distributed the survey results to its members, they reacted with enthusiasm. One noted that churches could use the information to stagger the operating

## Religious Americans have largely

## rejected the premises of the social gospel,

## in favor of individual conversion.

hours of their food pantries, eliminating duplication. Another said the survey would help him to know where to refer people in need, when his church couldn't help them.

What is striking is that these clergy began thinking about how their churches fit into the broader scene only after the Association took the

## The emphasis on saving

souls rather than

## transforming the world

has sapped the energy of
campaigns by the clergy.
initiative to do a survey. That they could serve the area more effectively by working together struck them as a revelation.

The Tuxedo Park Ministerial Association is considering establishing a program similar to one in nearby Irvington-a centralized poverty relief program to which all the member congregations contribute, and to which they can refer people. For now, the fellowship offered by the alliance is sufficient reason for being. The fact that the Association has survived suggests that it meets a felt need.
"We're all going through the same kinds of things in the neighborhood," says the Rev. Douglas Barnes, pastor of Wallace Street Presbyterian Church and leader of the Association. "There's a great deal of migration out of this area, especially by young people. We have older congregations for the most part. We've spent hour upon hour sharing our concerns about what's happening, and that's been healthy."

## Crooked Creek Clergy

Having belonged to a ministerial alliance while serving as a pastor in Peoria, Ill., the Rev. Ryan Ahlgrim wanted to find one in his new city of Indianapolis. His search turned up nothing in his area. If he wanted to belong to a ministerial alliance, he would have to found one himselfwhich he did.

Ahlgrim began by driving up and down Michigan Road and noting every church he saw. He phoned the pastors and asked if they would be interested in joining an alliance. Ten showed up for the first meeting.

Himself the pastor of First Mennonite Church, Ahlgrim was initially looking for fellowship. He enjoyed the comradery such groups can offer. But as he learned more about Crooked Creek, he saw that an alliance could serve the neighborhood as well as its members.

Ahlgrim describes Crooked Creek, which stretches from 38 ${ }^{\text {th }}$ Street to $86^{\text {th }}$ Street on the near northwest side of the city, as a remarkably diverse area, much of it middle class to affluent. But pockets of the neighborhood are marked by blight and high crime rates. It has a large immigrant population in need of language training and other services. A lack of adequate public transportation makes it difficult for residents without cars to find work in the suburbs, where jobs are available.

Crooked Creek Clergy (CCC), the ministerial alliance Ahlgrim formed in 1998, is attempting to address some of the neighborhood's needs. The group's stated mission is "for leaders of the faith communities to work together to better serve the social needs of the Crooked Creek area."

This mission has not translated into any specific programs. Ahlgrim doesn't want to duplicate the services of the Multi-Service Center in Crooked Creek, but to support the Center with volunteers and contributions.

The Alliance has brought in speakers from neighborhood organizations, but members are now assuming a larger role in the meetings. Several have offered to find out more information about a certain topic-for example, which local businesses will work with churches to establish a voucher arrangement-and report to the group at the next meeting. This approach has increased interest in the meetings; attendance has risen from an average of three or four to 10 .
"I feel like we're finally on track," Ahlgrim says. "I'll be interested to see what happens over the next year. We're becoming much more concrete. Instead of just speaking theoretically, we're trying to get down to the nuts and bolts of constructing a response. Pastors are more interested in planning how to respond to requests for help, than in listening to a speaker."

## Types of programming

Two types of programming are particularly common to ministerial alliances: school counseling and poverty relief. Most existing alliances root their reason for being in at least one of these.
the only function of our association, that's fine by me. I don't see any other important reason for us to exist."

If school programs reflect the localism of alliances, poverty relief efforts reflect their reactive nature. Few have an activist agenda for creating better communities. Rev. Ahlgrim of Crooked Creek Clergy says that he was initially hopeful that CCC could help shape the future of Crooked Greek. But ministers who attended meetings were primarily interested in talking about how to provide poverty relief, rather than addressing the root cause of problems.

Often, one or two projects are enough to keep an alliance alive. But the interest and commitment are not strong enough to make ministerial alliances into powerful agents of change.

The Riverside and Kessler Church Alliance includes several congregations in mostly poor, near-northwest side neighborhoods. Theoretically, the Alliance would like to sponsor programming to improve the neighborhoods, according to the Rev. Thomas Kuhn of Wesley United Methodist.

The involvement with public schools reflects the localism of most alliances. The Rev. Kevin Stiles, president of the Suburban Eastside Ministerial Association (SEMA), notes that churches nearby, though in a different township, see no reason to participate in SEMA, since it exists primarily to conduct outreach to Warren Township schools.

Under SEMA's school outreach, called The Listening Post, clergy spend time with children in the schools, listening to them talk about their problems. As with SMAPT's counseling program, those who participate in The Listening Post are strongly committed to it.
"We're convinced that The Listening Post is really making a difference," Stiles says. "If that's

## Clergy alliances that arise in response to specific

## issues are prone to decline. Without a rallying

## Alliances that provide

 practical informationto clergy or give them
a sense of common
purpose often find
a niche.
"I don't see a strong, vital future for the churches generally," Kuhn says. "The churches are open, but I don't see much action. Most of them are oriented toward maintenance and survival. While they recognize the blight in this community, they feel powerless to change it. It seems like an inevitability over which we have no control."

## Non-Neighborhood-Based Allianges

The African American community provides a notable exception to the rule that ministerial alliances are local. The group Concerned Clergy regularly attracts two dozen people to its weekly meeting, and they come from all over the city.

According to its purpose statement, Concerned Clergy seeks "to be God's active and vocal instruments" in demanding justice from the city's economic, educational, legal, and political systems. It does this by demonstrating and advocating on behalf of various causes.

African American ministers have a record of sustained civic activism. While other alliances were declining in strength at mid-century, alliances of black clergy benefited much from the activist ferment of that era. In 1963, for example, a local newspaper reported that "Negro ministers representing 40,000 Negro church members in Metropolitan Indianapolis . . . issued an historic pledge to unify behind all civil rights efforts being promoted in the city and throughout the nation." Pastors involved with the Interdenominational Ministers Alliance, an organization that still meets monthly, "agreed to become 'the religious conscience' of the move toward equal rights for all people."

In the 1990s, Concerned Clergy picked up the mantle of activism. It was a prominent voice of protest in several high-profile controversiesmost notably, instances of alleged abuse of power by the police. Probably no other ministerial organization has spoken regularly to such a wide audience since the heyday of the Church Federation.

Concerned Clergy is intentionally narrow in its purpose and representation. It advocates for the city's black community. That identity gives it a sustaining sense of purpose. A similar dynamic holds several other alliances together: they are based on faith, on denomination, or on theology, not neighborhood.

A group of about Io Jewish rabbis, for example, called the Board of Rabbis meet irregularly-sometimes monthly, sometimes quarterly. The Board occasionally passes rulings related to religious observance, but mainly it gives local rabbis a forum for mutual support.

Catholic archdioceses are divided into deaneries. There are four in Indianapolis. Each month, the parish priests in each deanery meet to discuss issues relevant to the Catholic community. Deanery meetings sometimes become forums for sharing information about social or moral
issues-say, capital punishment or abortion. Because the deaneries are scattered over wide geographical areas, however, neighborhood-specific issues are rarely addressed.

Southern Baptist ministers get together quarterly in a meeting organized by the Metropolitan Baptist Association. Ministers connected with the Association typically do not feel comfortable in neighborhoodbased alliances, according to Douglas Simpson, the Association's director of missions. Those alliances are often too liberal for Southern Baptists, he says. Association meetings can be simply for fellowship, such as the Christmas party; or the Association may invite special speakers or conduct training sessions.

Ministerial alliances rarely survive without a clearly defined, programmatic purpose. But when they provide practical information to ministers in a specific neighborhood, or give clergy a sense of common purpose, often they will find a niche.
"Sometimes we get secluded," says the Rev. Jack Stout, pastor of South Sherman Drive Church of God and president of the Beech Grove Ministerial Association. Stout's association sponsors an ecumenical Good Friday service and works with Beech Grove High School to provide a speaker at its annual baccalaureate service. Stout hopes to use the Association to sponsor a community-wide vacation Bible school someday.
"We have to ask ourselves, as an association, what is it possible for us to do?" Stout says. "Instead of doing individual vacation Bible schools, is it possible for us to put together a large one that would invite kids who don't normally go to church? Denominational lines are a barrier we try to erase and say, 'Hey, we're all in this together.' We don't have to let doctrinal differences get in the way of our trying to better our community."

## Points to Remember

- Clergy alliances do not speak with the public authority they once had, but many survive, and have an influence within neighborhoods.
- Fellowship is not enough to keep most alliances together; without concrete, clearly defined programs, they tend to dissolve rapidly.
- Most neighborhood alliances have an outreach to local schools or a poverty relief program.
- These alliances usually sponsor programs that react to community needs, rather than shape or reform the community.
- The African American community is an exception to the generalization that alliances are neighborhood-based and not activist in purpose.
- In addition to neighborhood clergy alliances, there are denomination-based alliances that exist primarily for the purpose of fellowship.


# "As pastors, we're called to be in the community as leaders." 



## CONTACTS \& RESOURCES

The alliances below are headed by the leaders of the listed congregations, with the exception of the Riverside and Kessler Church Alliance, which is currently without a leader.

Beech Grove Ministerial Association
South Sherman Church of God 3650 S. Sherman Dr. Beech Grove, IN 46107
(317) 783-3771

Board of Rabbis
Congregation Beth El Zedeck
600 W. 70th St.
Indianapolis, IN 46260
(317) 253-344I

Concerned Clergy
Shiloh Missionary Baptist Church 380I Forest Manor
Indianapolis, IN 46226
(317) 545-8253

Crooked Creek Clergy
First Mennonite Church 4601 Knollton Rd.
Indianapolis, IN 46228
(317) 251-1980

Greenwood Ministerial Association
Community Church of Greenwood 1477 W. Main St.
Greenwood, IN 46142
(317) 888-6024

Metropolitan Baptist Association 952 N. Pennsylvania
Indianapolis, IN 46204
(317) 636-6728

Riverside and Kessler Church Alliance
Wesley United Methodist Church
3425 W. 30th St.
Indianapolis, IN 46222
(317) 926-44I4

Southside Ministerial Alliance of Perry Township
Center United Methodist Church
5445 Bluff Rd.
Indianapolis, IN 46217
(317) 784 -IIOI

If you are interested in learning more about Ministerial Alliances, you are invited to attend an informal session where local experts will answer questions and exchange ideas. For more information, call Kevin Armstrong at (317)630-1667.

Sessions will be held April 25, 2000, at these Indianapolis locations:
I:30 p.m. Wallace Street Presbyterian Church 4805 E. 10th St. Indianapolis, Ind.
7 p.m. Genter United Methodist 5445 Bluff Rd. Indianapolis, Ind.

highlights local, faith-based responses to important social issues. Published by The Polis Center at Indiana University Purdue University Indianapolis as part of the Project on Religion and Urban Culture, with support from Lilly Endowment Inc.
"Ministerial Alliances" written by Ted Slutz.

IUPUI
1200 Waterway Blvd., Suite 100
Indianapolis, IN 46202
Phone: (317) 274-2455
fax: (317) 278-1830
e-mail: polis@iupui.edu
home page: http://www.
thepoliscenter.iupui.edu

