

FY 2014 ANNUAL REPORT



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Part I. Mission and Activities

MISSION STATEMENT

We use collaboration, interdisciplinary methods, civic engagement, and our knowledge of advanced spatial technologies to provide reliable information, thoughtful analysis, and creative solutions for the improvement of communities and organizations in Indiana and beyond through work in four areas of emphasis: geoinformatics, community informatics, health geoinformatics, and spatial humanities. We also offer professional education, mostly related to our work in geoinformatics.

ACTIVITIES

We managed more than 95 projects in FY 2014 within our areas of emphasis; 48 percent of these projects were new grants or contracts. The following description highlights our major accomplishments in each area of emphasis and in a major civic enterprise, the Spirit & Place Festival, which we direct on behalf of IUPUI and the IU School of Liberal Arts.

Geoinformatics

In this area, we combine geospatial analysis and modeling and outreach activities to address problems commonly faced by private companies and government officials. The majority of our FY2014 grants and contracts supported activities that can prevent or reduce the significant losses that result from natural disasters. In Indiana we have supported the Indiana Department of Natural Resources with multiple FEMA Risk Mapping, Assessment, and Planning (Risk MAP) initiatives in over 40 Indiana counties, and we have partnered with the Indiana Department of Homeland Security to complete multi-hazard mitigation plans for more than 75 counties. Other states in the Midwest and South have adopted our model, and as a result, we have ongoing partnerships with state and local agencies and universities in Illinois, Texas, Ohio, Georgia, Wisconsin, Minnesota, and Puerto Rico.

Key Accomplishments in FY2014

Our collaboration with the US Geological Survey (USGS) and US Army Corps of Engineers (USACE) in partnership with Indiana Silver Jackets (ISJ), helped us develop a national Hazus-MH methodology for USGS Flood Risk Library risk assessments. The goal of this project is to help build more resilient communities by providing detailed information that can be compared to real time flood forecasts. We also continued work on an existing \$850,000 grant to evaluate LIDAR data to automatically improve the detection of non-governmental approved levees. University partners include the IUPUI Department of Geography and the IU Supercomputing Center.

Our continued partnership with Indiana Homeland Security (IDHS) and Federal Emergency Management Agency (FEMA) Region 5 resulted in an Indiana University Disaster Resistant University (IU) Plan, the State of Indiana Multi Hazard Mitigation plan, and ongoing local planning grants with local jurisdictions across Indiana. Our GIS analysts have also helped build GIS Risk Assessment capacity in Illinois and Puerto Rico and supported IDHS Earthquake preparedness exercises.

We are starting our fifth year of our partnership with Indiana Department of Natural Resources (IDNR). This relationship continues to strengthen and grow. We continue to work on the FEMA RiskMAP program, and have also initiated work on IDNR projects. One of the most important projects is our task to update and maintain the IDNR statewide flood information GIS database for the INDR Indiana Floodplain Information Web Portal. This website will contain the FEMA regulatory information and additional flood modeling to help support floodplain management.

FEMA Region 5 has also funded IDNR and the Polis Center to develop and test new community engagement resiliency planning methods. Six communities in the Upper White River Watershed are participating in the planning effort which will focus on having communities develop in detail next steps toward making the community more resilient.

We continued our partnerships with Southern Illinois University-Carbondale and entered the third year of partnership with the State of Georgia (University of Georgia and Georgia Department of Community Affairs).

Community Informatics

This area focuses on helping nonprofit and community-based organizations make data-informed decisions in order to be more strategic and effective. We do this by integrating administrative data from multiple sources, developing community-level indicators, creating and using information technology to build capacity to analyze and visualize the data, and provide consulting on the interpretation and use of the data. The SAVI Community Information System, our cornerstone project, has over 10,000 indicators of social and economic conditions and over 20,000 community asset locations for Central Indiana.

Key Accomplishments in FY 2013

SAVI Community Information System

We received \$665,000 in grants to support the maintenance and expansion of SAVI, including grants from United Way of Central Indiana, Marion County Public Health Department, City of Indianapolis, and IUPUI. Also included is a 2-year \$522,000 grant from Lilly Endowment (through United Way of Central Indiana) to maintain SAVI, extend its audience, and develop new on-line reporting capabilities.

This year we began rolling out new on-line dashboard and reporting capabilities that will be developed as part of a new Community Reporter for SAVI. The Community Reporter will allow us to create report templates that can be repurposed for multiple organizations. We launched the first of these in April – a community dashboard developed for Indiana Association of United Ways, which allows nonprofits from around the state to access 35 indicators in health, income, and education, and drill down to a sub-county level. The tool (accessible at <http://indianaimpact.org>) is powered by SAVI and will support community assessments by United Ways, nonprofit agencies, and community-based organizations. It also is the first tangible step toward a state-wide expansion of SAVI.

Supporting Nonprofits

We continue to train nonprofits in the use of data for informed decision-making. This past year we trained 228 people representing 114 nonprofit organizations and supported 72 individuals in their use of community data. Approximately 250 attended the annual Governor's Conference on Service and Nonprofit Capacity Building on October 3 and 4, 2013, hosted by SAVI in partnership with Indiana Office of Faith-based and Community Initiatives and Office of the Indiana Attorney General. The first day consisted of 21 skill building workshops, including several focused on using data for improved decision-making. New last year, the second day was a Human Needs Summit focused on using data to understand the issues of health, housing, hunger, and education—with participants developing potential strategies to address the issues and gaps identified in the data.

We also partnered with Domestic Violence Network to demonstrate the feasibility of linking various data sets on domestic violence in Marion County to gain a better understanding of the state of domestic violence in the county. The result of the data integration, assessment, and analysis was a summary report about domestic violence for incidents where the legal system is involved.

Supporting Neighborhoods and Community Development

This past year, we developed several reports to support neighborhood-level planning and assessment. In June, we published a second round of quality-of-life monitoring reports for five Indianapolis neighborhoods: Crooked Creek, Near Eastside, Near Westside, Southeast, and West Indianapolis. These reports provide a detailed assessment of several quality of life issues related to education, health, public safety, economy, and wealth; they also tracks how the neighborhood has changed since the baseline year of 2007. We also updated community profiles describing the demographics and socio-economic conditions of each of the 275 Indianapolis neighborhoods along with profiles for 1,700 other communities such as townships and school corporations. Finally, Sharon Kandris, director of community informatics, is a member of the Community Planning and Research Committee of United Way of Central Indiana.

Supporting IUPUI Initiatives

We support students, faculty, staff, and administrators in their use of community-level data. Last year we trained 400 graduate and undergraduate students in the following schools: Social Work, Nursing, Public and Environmental Affairs, and Public Health. We began engaging researchers in Liberal Arts and other schools on campus to extend SAVI's capacity to analyze and report on key social issues impacting Central Indiana. We also respond to requests from professors and administrators to generate data and maps to support their initiatives. For example, we developed data profiles for an education round table conducted by IUPUI professors in a local neighborhood.

We continue to work with the Education Alliance (a IUPUI-led Marion County initiative to improve educational outcomes from cradle to career) to support its data needs, including the

development an on-line community report card. Sharon Kandris also now co-chairs the Data Committee, which provides data analysis and support the Out-of-School Time Committee.

Health Geoinformatics

This area focuses on advancing the application of spatial information and methods for translational health research toward improved community health planning and intervention, public health decision support, and patient-centered decision support. It supports the growing disciplines of public health and population health informatics. Our associated research goals are to facilitate spatial data mining of synthesized clinical and community data, develop spatial analytics, create tools for assessment and decision-making, and build community engagement platforms.

Key Accomplishments in FY 2014

In FY 2014, we advanced our strategic goal of developing a viable community health planning consulting service that integrates spatial thinking. In partnership with the Richard M. Fairbanks School of Public Health and the Indiana CTSI, we established the vision and mission for “Healthy Communities @ IU” (HC@IU) as a consulting service for hospitals, local health departments and community-based organizations and successfully engaged the Kelley School of Business to assist us in the development of a business plan. We also developed a Community Health Needs Assessment template report leveraging SAVI infrastructure. With this integration of spatial data into the community health improvement process, we are enhancing the knowledge base about Indiana communities related to individual and population health, including the associated social and environmental determinants that impact health risk, health behaviors, and health outcomes.

We expanded the integration of community information and electronic health record systems via a Robert Wood Johnson Foundation (RWJF) Public Health Systems and Services (PHSSR) grant to develop and evaluate neighborhood-level indicators of population health using electronic health records integrated with community information systems. This built upon our continued enhancement and maintenance of the Indiana Center of Excellence in Public Health Informatics (icePHi) geo-coding service. Our icePHi geocoding service has now geo-coded almost 90 million records, with new clinical records processed in near-real time.

We also continued to advance the application of geospatial information for health intervention research and development. We successfully completed the final phase of the ISDH-funded Pregnant and Parenting Adolescent Support Services (PPASS) project partnership with the IUPUI Department of Communications, Herron School of Art and Design, and Attic Design Collective LLC. The learnings from this project are being applied in an emerging partnership with the Nurse Family Partnership (NFP) National Service Office to apply contextual datasets to assist them in a geographically targeted expansion of their maternal child health intervention program.

Karen Comer, director of health geoinformatics, was invited to serve as co-chair of the Governor’s Early Learning Advisory Committee (ELAC) Data Coordination and Systems Building Workgroup. She is assisting in the specification of a highly coordinated statewide longitudinal data system to help in the planning of high quality early childhood education

programs that keep children healthy, safe, and learning. She continues to serve on the Community Coordinating Committee of the Indiana Clinical and Translational Sciences Institute (CTSI) Community Health Engagement Program (CHEP). Comer is also a founding member of the Indiana Accreditation Partnership, formed this year to develop and implement a multi-agency, collaborative plan to help advance the readiness of local health departments (LHDs) preparing for national accreditation. Also, she co-authored multiple, successful conference abstract submissions this year to national conferences on public health, including to the American Public Health Association, American Medical Informatics Association, and CDC's Public Health Informatics Conference.

Spatial Humanities

This area serves an international community of humanities scholars who are interested in applying geospatial technologies to the disciplines within the humanities.

Key Accomplishments in FY 2014

We completed work under a major grants from the National Endowment for the Humanities (HT-50049-11, Spatial Narratives and Deep Maps: Explorations in the Spatial Humanities, \$241,513) that funded an Advanced Institute in the Spatial Humanities, with a focus on deep maps and spatial narratives. A special report from the institute on its developments of methods and approaches to deep mapping appeared in the *International Journal of Humanities and Arts Computing* ("Spatial Narratives and Deep Maps: A Special Report," *International Journal of Humanities and Arts Computing* 7:1-2 (2013), 170-227). The Indiana University Press Series on the Spatial Humanities, which Polis established and for which David Bodenhamer serves as general editor, released three titles this year and issued contracts for two additional titles. An internal grant (International Development Fund) allowed Bodenhamer to work with partners in the Netherlands, United Kingdom, and Australia on deep mapping proposals; a \$350,000 proposal to the Australian Research Council (with the University of Queensland and University of Western Sydney) has received positive reviews in the first round, with a decision on funding expected during the first quarter of FY 2015.

David Bodenhamer continues to serve as co-editor of the *International Journal of Humanities and Arts Computing* (Edinburgh University Press), which had special issues devoted to the spatial humanities. Bodenhamer also served on the international advisory committee for TELDAP, a major Taiwan initiative in the digital humanities and grid computing, and in FY 2014 he advised Academia Sinica, the managing partner in Taiwan, on an agenda for future work to be funded by the Taiwanese government. Neil Devadasan, lead systems engineer, led a significant development effort to add new capabilities to the Digital Atlas of American Religion, which in turn will benefit other Polis initiatives in community informatics and in geoinformatics.

Professional Education

One of the key goals of our professional education program is in the application of geospatial technologies for reducing social and economic impacts from natural hazards, particularly through FEMA's Hazus program.

Key Accomplishments in FY 2014

Polis is an acknowledged leader in the development of Hazus-MH curriculum as well as the instruction of Hazus and other FEMA courses. Several developments stemmed from this work: We began to work with FEMA Region III in the delivery of Hazus flood modeling courses in the states of Delaware, Pennsylvania, and West Virginia. In addition to creating a cadre of Hazus experts in each of these states, we have facilitated collaboration between federal, state and local government data development and sharing activities in each of these states.

Polis also continues support FEMA's annual Emergency Management Higher Education Conference, an annual event that brings together hundreds of faculty and researchers from higher education institutions across the nation. We delivered geospatial workshops and presentations that in turn led to an agreement with FEMA to conduct two surveys to guide the future of the Higher Education Program.

Kevin Mickey, director of professional education, is highly visible in state and national GIS organizations. He chairs the Indiana Geographic Information Council (IGIC) Education Committee. He was reelected to a new two year term on the Executive Committee of the National Institute of Building Sciences Multihazard Mitigation Council (MMC), which focuses on reducing the total consequences and costs associated with natural and man-made hazards to buildings and infrastructure, and continues to chair its communications committee. Mickey also chairs the Urban and Regional Information Systems Association (URISA) Professional Practices Division (PPD), a large international association of geospatial professionals from government, business, and higher education. In this role, he facilitated the development of eight workgroups that are building practices and standards for the geospatial profession in areas such as managing data in the Cloud, aerial photogrammetry acquisition, update of the national addressing standard, and managing enterprise GIS activities.

In March 2014 Mickey published *A Distributed Model for Effective National Geospatial Data Management: Building a National Data Sharing Infrastructure* (with Phil Worrall and Jim Sparks) that proposes a national model for data management that builds on these practices. As a result, he was invited to deliver plenary presentations at the Pennsylvania and Indiana state GIS conferences, as well as the opening plenary at the Minnesota State GIS Conference in October 2014. With Shane Hubbard, University of Wisconsin, Mickey signed a book contract with Taylor and Francis Publishers for *Geospatial Technologies and Floodplain Modeling* (forthcoming, 2016).

Spirit and Place Festival

The annual Spirit and Place Festival is a collaborative community project managed by The Polis Center with a mission is to be a catalyst for civic engagement and enduring change through creative collaborations among the arts, humanities, and religion. The FY 2014 festival, themed *Risk*, presented 28 programs in partnership with 78 community organizations and featured 240 artists, scholars, and presenters.

Key Accomplishments in FY 2014

Over the course of twelve months, Spirit and Place served 16,337 people. Attendance at the November 2013 festival totaled 4,230, 43.6% of which were new festival attendees. Three hundred and three volunteers helped with the festival, logging 2,890 volunteer hours. A public survey revealed that 95.4% of polled attendees agreed that presenters were excellent, 74.6% plan on taking action, and 93% agreed they would recommend the event to others.

Ninety-eight organizations participated in the festival as partners, and 143 partner staff logged 2,286 hours. Investment in festival programs totaled \$228,278. A partner survey revealed that 32% of participating organizations were first-time participants, 92.9% developed new partnerships, 82.1% developed new audiences, and 89.2% rated festival support as helpful.

The operating budget for the festival was \$400,522, including in-kind services valued at \$68,497.

Major funders included Allen Whitehill Clowes Charitable Foundation, Inc; Bohlsen Group; The Scott A. Jones Foundation, Christel DeHaan Family Foundation; Christian Theological Seminary; Greater Indianapolis Progress Committee; IU School of Liberal Arts at IUPUI; IUPUI; Indianapolis Museum of Art; The Indianapolis Public Library; Lilly Endowment Inc.; Congregation Beth-El Zedeck; NUVO; The Polis Center at IUPUI; Second Presbyterian Church; The Indianapolis Foundation, an affiliate of CICF; University of Indianapolis; WFYI; and many more.

PLANNED ACTIVITIES

We will continue the program of work outlined in each of the areas above and respond to new opportunities appropriate to our mission.

Part II: Organizational Structure

ORGANIZATIONAL STRUCTURE

Polis operates as a matrix organization, with directors for each area of emphasis who draw from a common pool of technical support staff for specific project needs. We also staff a communications function that supports our major areas of work.

Administration

David Bodenhamer, Executive Director (also directs the Spatial Humanities area)

Dave Coats, Associate Director

Sara Hausermann, Business Manager
Gloria Harmsen-Hastings, Financial Assistant
Lou Ann Glidden, Administrative Assistant

Geoinformatics

John Buechler, Director
Matthew Riggs, GIS Analyst
Melissa Gona, GIS Analyst
Richard (Ryan) Stevens, GIS Analyst
Lacey Duncan, GIS Specialist
Kavya Urs Beerval Ravichandra, GIS Analyst
John Hayes, GIS Applications Specialist
Goutami Nalla, GIS Intern
Sonia Davidson, GIS Intern
Debra Hollon, GIS Intern
Benjamin Sperl, GIS Intern

Health Geoinformatics

Karen Comer, Director
Poonam Chaudhary, Intern (course credit)
Yuanfang Xu, Intern
Janet Hock, Senior Scholar (Academic Volunteer Appointment)

Community Informatics

Sharon Kandris, Director
James Colbert, GIS Analyst
Michelle Jones, GIS Analyst
Timothy Gondola, Intern
Brittany Manora, Intern

Systems Development

Neil Devadasan, Lead Systems Engineer/Systems Engineering Manager
James Dowling, Database Administrator
Robert Ferrell, Programmer
John Gona, LAN Technician
Gautham Bavandla, Research Programmer

Professional Education

Kevin Mickey, Director

Spirit and Place

Pamela Hinkle, Director
Jennifer Gilles, Program Coordinator
Lyla Mahmoud, Intern (course credit)

Communications

Laura Danielson, Manager

Deeksha Kapoor, Social Media Coordinator

ADVISORY BOARD/COMMITTEE MEMBERS

Our project diversity requires that we operate several advisory boards in order to achieve the best and most relevant advice for work. These boards are all advisory and meet regularly, as indicated.

Geoinformatics

We use the Indiana Silver Jackets, a federal-state coordinating body, as a de facto advisory group for our work in geoinformatics. It meets monthly.

Indiana Silver Jackets:

Siavash Beik, Christopher B. Burke Engineering, Ltd.

Kirstin Kuenzi, FEMA

Marylou Renshaw, Indiana Department of Environmental Management

Jan Crider, Indiana Department of Homeland Security

David Knipe, Indiana Department of Natural Resources

Phil Worrall, Indiana Geographic Information Council

Ben Knowles, Indiana Air National Guard

David Bausman, Indiana State Department of Agriculture

Chris Ritz, Natural Resource Conservation Service

Al Shipe, National Weather Service

Jane Frankenberger, Purdue

Kent Wamsley, The Nature Center

Brandon Brummett, US Army Corps of Engineers

Scott Morlock, US Geological Survey

Rodney Renkenberger, Maumee River Basin Commission

Jim Sparks, Indiana Office of Technology

Kathleen Weissenberger, Office of Community and Rural Affairs

Community Informatics

SAVI Advisory Board:

Frank Alexander, Pastor, Oasis of Hope Church

David Bethuram, President, Catholic Charities Indianapolis

Dr. Virginia Caine, Director, Marion County Health Department

Alan Cloe, Executive Vice President of Content Services, WFYI

Demetrius Glover, United Way of Central Indiana

Marya Jones, Attorney at Law, Jones & Kennedy, LLC

Sara Laycock, Economic and Community Development Liaison, Metropolitan Indianapolis Board of Realtors

Lee Lewellen, CEO, Indiana Economic Development Association (Board Chair)

Paula Parker-Sawyers, Program Manager, Indiana CTSI, Community Health Engagement Program

Greg Pastor, Director, Information Technology, Indianapolis Neighborhood Housing Partnership
Todd Sears, Executive Vice President, Portfolio and Corporate Finance, Herman & Kittle Properties, Inc.

Jim Sparks, Geographic Information Officer, Indiana Office of Technology (Board Vice Chair)

Brian Steuerwald, Vice President for Institutional Research and Sponsored Programs, Martin University

Andrew Swenson, Principal Planner, Indianapolis Metropolitan Planning Organization

Anne-Marie Taylor, Executive Director, Indianapolis Neighborhood Resource Center

Sara VanSlambrook, Program Officer, Local Initiatives Support Corporation

Kevin Whiteacre, Director, Community Research Center, University of Indianapolis

David Bodenhamer, The Polis Center, ex officio

Sharon Kandris, The Polis Center, ex officio

Governor's Conference on Service and Nonprofit Capacity Building – Planning Committees:

Cathy Bastin, Associate Director, The Fund Raising School, IU Lilly Family School of Philanthropy

Marie Beason, Director of Professional Education and Special Initiatives, Indiana Philanthropy Alliance

Laura Danielson, Communications Manager, The Polis Center, IUPUI

Curtis Ferrell, Director of Marketing and Communications, Serve Indiana, Indiana Department of Workforce Development

Andrew Hayenga, Account Executive, Bohlsen Group

Elizabeth Higgins, Program Manager, Serve Indiana, Indiana Department of Workforce Development

Sharon Kandris, Director, Community Informatics, The Polis Center at IUPUI

Deeksha Kapoor, PR & Social Media Coordinator, The Polis Center, IUPUI

Abigail Kuzma, Director and Chief Counsel, Consumer Protection Division, Office of the Indiana Attorney General

Debbie Pidgeon, Chief Operating Officer, Serve Indiana, Indiana Department of Workforce Development

Tamara Weaver, Deputy Attorney General, Office of the Indiana Attorney General

Health Geoinformatics

Center for Health Geographics Faculty Advisors:

Marc Rosenman, MD, IU School of Medicine and Regenstrief Institute

Shaun Grannis, MD, MS, IU School of Medicine and Regenstrief Institute

Gilbert C. Liu, MD, MPH, IU School of Medicine

Sarah Wiehe, MD, MPH, IU School of Medicine

Jeff Wilson, PhD, IU School of Liberal Arts

Dan Johnson, PhD, IU School of Liberal Arts

Rudy Banerjee, PhD, IU School of Liberal Arts

Community Health Informatics Advisory Committee:

Bill Barnett, Senior Manager, Life Sciences, IU's Research Technologies

Roland Gamache, Assistant Research Professor of Medicine, IU School of Medicine

Julie Gray, Extension Educator, Consumer & Family Science, Purdue University

Emily Hardwick, CHEP Program Manager, Indiana Clinical & Translational Sciences Institute
Kate Johnson, Program Manager, Indiana Public Health Training Center
Jerry King, Executive Director, Indiana Public Health Association
Carolyn Muegge, Director, Research Development, Community Health Network, Inc
Anita Ohmit, Director of Research, Indiana Minority Health Coalition
Pam Pontones, State Epidemiologist, Indiana State Department of Health
Matthew Ritchey, Epidemiology Advisor, Indiana State Department of Health
Marc Rosenman, Research Scientist, Regenstrief Institute and IU School of Medicine
Champ Thomaskutty, Chronic Disease Epidemiologist, Indiana State Department of Health
Gary A. Weir, Sr., Health Information Specialist, Marion County Health Department
Terrell Zollinger, Director, Epidemiology Division, IU SOM Department of Public Health

Spatial Humanities

Executive Committee (develops strategic plans, sets agenda):

John Corrigan, Florida State University
Trevor Harris, West Virginia University
David Bodenhamer, IUPUI

Members:

Ed Ayers, University of Richmond, USA
Peter Bol, Harvard University, USA
Peter Doorn, Dutch Archives and Networking Service (DANS), Netherlands
I-chun Fan, Academia Sinica, Taiwan
Michael Goodchild, University of California-Santa Barbara, USA
Yuzuru Isoda, Ritsumeikan Asia Pacific University, Japan
Kim Knott, University of Leeds, UK
Anne Knowles, Middlebury College, USA
Andreas Kunz, Institute of European History (Mainz), Germany
Lew Lancaster, University of California-Berkeley, USA
Gary Lock, University of Oxford, UK
Barney Warf, Kansas University, USA
May Yuan, Oklahoma University, USA

Spirit and Place Festival

Advisory Board (sets policy, selects themes, provides strategic direction):

David Wantz (Chair), Special Assistant to the President, University of Indianapolis
David Kosene (Vice Chair), President, Kosene and Kosene Development & Mgmt Co., Inc.
Robin Thoman (Vice Chair), Community Leader
Scenario Adebessin, Senior Vice President & Manager of Community Development, Fifth Third Bank
(Central Indiana)
Keira Amstutz, President/CEO, Indiana Humanities
David Bodenhamer, Executive Director, The Polis Center, IUPUI (ex officio)
Ronald Caltabiano, Dean, Jordan College of Fine Arts, Butler University
Colleen Heeter, President, JGH Advisors

Charlie Hyde, Director of Membership, The Indianapolis Zoo
Leslie Kidwell, Major Gifts Associate, IU School of Liberal Arts, IUPUI (ex officio)
Cheri O'Neill, President/CEO, Ball State University Foundation
Joanna Taft, Executive Director, Harrison Center for the Arts
Sally Zweig, Attorney at Law, Katz & Korin, PC

Steering Committee (leverages theme-specific content and relationships):

Scott A. Jones, Honorary Chair, Inventor and Entrepreneur; CEO, Cha-Cha
Sarah Evans Barker, Judge, U.S. District Court
Vicki Bohlsen, Principal, Bohlsen Group
Derrick Braziel, Co-Founder, Dreamapolis
Andy Dietrick, Director of Public Relations, Farm Bureau Insurance
Ernest Disney-Britton, Director of Grant Services, Arts Council of Indianapolis
Jane Henegar, Director, Indiana ACLU
Bruce Hetrick, Principal, Powerful Appeals; Visiting Professor, Public Relations, School of Journalism, IUPUI
Ken Honeywell, Partner/Creative Director, Well Done Marketing
Terri Jett, Associate Professor, Political Science, Butler University
James Mulholland, Community Building Coordinator, Southeast Neighborhood Development
Joanna Nixon, Manager, Efroymsen Family Fund (a CICF Fund) & consultant
Rita Rieth, Captain-Public Information Officer, Indianapolis Fire Department, Department of Public Safety
Adam Thies, Director of Metropolitan Development, City of Indianapolis
Jim Walker, Executive Director, Big Car
David Wantz, Associate Vice President, Corporate & Community Relations, University of Indianapolis

Promotions Committee (advises on strategy and supports execution):

Vicki Bohlsen, Chief Executive Officer, Bohlsen Group
Kendall Bybee, Events Intern, Bohlsen Group
Jessica Redden, PR Account Executive, Bohlsen Group
Courtney Stiehl, Account Coordinator/Photographer, Bohlsen Group
Ali Hendricks, Journalism Intern, Indianapolis Medical Society
Ashlee Wilson Fujawa, Director of PR, Keep Indianapolis Beautiful
Ashley Davis, Events/Entertainment Intern, Bohlsen Group
Camryn Walton, PR Intern, Bohlsen Group
Kirsten Eamon-Shine, Online Communications Manager
Linda Broadfoot, Executive Director, Indianapolis Public Schools
Victoria Walden, Publicist, Bohlsen Group
Yolanda White, Account Manager, Borshoff

Event Selection Committee (reviews and selects applicant programs):

Judith Cebula, Director, The Center for Faith and Vocation, Butler University
Colleen Heeter, President, JGH Advisors
Brandon Judkins, Director of Programs, Indiana Humanities
Erin Kelley, Director, Education & Community Engagement, Indiana Historical Society
Peggy Daniels Lee, Faculty Chair for Undergraduate Programs, Kelley School of Business, IUPUI
Shari Lipp-Levine, Program Director, Congregation Beth-El Zedeck

Nicole Martinez-LeGrand, Community Builder of the Mid-North Quality of Life Plan, The Children's Museum of Indianapolis
 Beth Perdue Outland, Vice President, Learning Community, Indianapolis Symphony Orchestra
 Ben Shine, Director of Communications, Indianapolis Art Center
 Gail Thomas Strong, Vice President, Community Engagement, WFYI
 Nathan Wilson, Senior Minister/Faith Forum Editor, First Christian Church, Shelbyville/Indy Star15

Festival Volunteers:

Susan Alvarez (chair), Lecturer, Department of Tourism, Conventions, and Event Management, School of Physical Education & Tourism Management, IUPUI

Business Model (devising a case for support and financial models):

David Kosene, President, Kosene and Kosene Development & Mgmt Co., Inc.
 Cheri O'Neill, Executive Director, Alpha Chi Omega
 Robin Thoman, Managing Partner, Paradox Dental Center
 David Wantz, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis

Opening Night Event (\$20K: A Competition about Race) Selection Panel/Judge

Hope Hampton, Director of Community Relations, Christian Theological Seminary
 Gloria Berlanga King, Director of Multicultural Affairs, Wishard Health Services
 Felipe Martinez, Associate Pastor, Whitewater Valley Presbytery
 Toby Miller, Director, Race and Cultural Relations Leadership Network, a standing committee of the Greater Indianapolis Progress Committee
 Helen Sanematsu, Assistant Professor, Visual Communication Design, Herron School of Art & Design, IUPUI
 Bill Taft, Executive Director, LISC

FORMAL RELATIONSHIPS

We have a large number of collaborators—indeed, almost all of our projects are collaborative—but the relationships are ad hoc and dependent upon project initiatives.

Part III: Finances

SUSTAINABILITY

Our goal is to enter each fiscal year with at least of 75 percent of required income under contract because our 25-year experience as a self-supporting center suggests we will be able to develop new projects in sufficient number to maintain a healthy working margin of eight to twelve months of fully funded work. We met this goal for FY 2014. In addition we have a reserve fund of approximately \$300,000, to which we add indirect cost recovery and residuals throughout the year.

CURRENT GRANTS

Note: Secured contracts and grants for FY 2014 are identified in the following table by an asterisk.

Account Number	Account Name	Account Expiration Date
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Account Number	Account Name	Account Expiration Date
2292001	CTSI-HEALTHY COMMUNITIES AT IU-POLIS	12/31/2014 *
4092064	CITY DES MOINES/BODENHAMER, D	8/1/2013
4092086	TX WATER/1100011338/BODENHAMER,D	9/4/2013
4092093	SIUC/MONROE COUNTY/BODENHAMER,D	9/30/2013
4092094	SIUC/VERMILLION COUNTY/BODENHAMER,D	2/28/2014
4092096	SIUC/EDGAR COUNTY/BODENHAMER,D	9/30/2013
4092097	HAMILTON CO EMA/BODENHAMER,D	7/31/2013
4092099	PUR UNIV/4104-46215/BODENHAMER	3/31/2014
4092700	GA DEPT OF COMM. AFFRS./DCA0000002/BODEN	12/31/2013
4092705	TWDB/1300011566/BODENHAMERDAVID	9/9/2013
4092707	SIU CARBON / BODENHAMER, DAVID	12/31/2013
4092709	SIU CARBON/13-20/BODENHAMER, DAVID	8/16/2013
4092711	DEKALB CG/BODENHAMERDAVID	6/30/2014
4092712	STEUB CNT/BODENHAMERDAVID	8/30/2014 *
4092713	W IL U-BODENHAMERDAVID	6/30/2014
4092714	GCIN/BODENHAMER,DAVID	10/31/2014 *
4092716	JOHNSON COUNTY INDIANA/BODENHAMER,D.	6/30/2015 *
4192097	UNITED WAY/SAVI TASK ORDER 8 /BODENHAMER	12/31/2013
4192702	ASSOC OF STATE FLDPLN MGRS/BODENHAMER	9/1/2013
4192703	UNITED WAY OF CENTR IN/BODENHAMER,D.	7/31/2013
4192704	ARCHDIOCESE OF INDPLS/BODENHAMER, D.	2/28/2014
4192705	DOMESTIC VIOLENCE NET/BODENHAMER	10/31/2013
4192706	IAUW/BODENHAMERDAVID	2/7/2014
4192707	UNITED WAY CENTRAL IN/BODENHAMERDAVID	12/31/2015 *
4192708	DOMESTICVIOLENCENTWRK/1642-B/BODENHAMER	9/30/2014 *
4392096	NEH/HT-50049-11/BODENHAMER, D.	12/31/2013
4392706	IOCRA/U.S. GEOLOGICAL SURVEY/BODENHAMER	8/7/2013
4392709	FEMA/HSFE20-13-MP-6350297/BODENHAMER	7/26/2013
4392712	U.S. ARMY CORPS/STEVENS/BODENHAMERDAVID	7/14/2014 *
4392713	US ARMY/RICHARD ANDERSON-BODENHAMERDAVID	5/19/2014
4392714	FEMA/HSFE20-13-MP-6350032/BODENHAMER	11/22/2013
4392715	USARMYCORPS/BODENHAMER,DAVID	7/14/2014 *
4392716	USARMY/LAURA DANIELSON/BODENHAMER,DAVID	11/1/2013
4392717	FEMA-E503349N-BODENHAMERDAVID	12/6/2013
4392718	FEMA-BODENHAMERDAVID	11/22/2013
4392719	FEMA-HSFE20-14-MP-6350213-BODENHAMER,D	1/31/2014
4392720	FEMA/HSFE20-14-MP-6350221/BODENHAMER, D	2/7/2014
4392721	FEMA/HSFE2014MP6350257/BODENHAMERDAVID	4/4/2014

Account Number	Account Name	Account Expiration Date
4392722	FEMA-HSFE20-14-MP635027-BODENHAMER,DAVID	4/25/2014
4392723	US ACE/BEERVAL/BODENHAMER,DAVID	9/30/2014 *
4392724	FEMA-HSFE20-14-MP-6350016-BODENHAMER,DAV	6/6/2014
4392725	FEMA/HSFE20-14-MP-6350025-BODENHAMER, D	8/15/2014 *
4392726	VA-MELISSA GONA-BODENHAMER,DAVID	9/30/2014 *
4392727	VA-MATTHEW RIGGS-BODENHAMER,DAVID	9/30/2014 *
4392728	VA-JOHN BUECHLER-BODENHAMER,DAVID	9/30/2014 *
4392729	VA-DAVID COATS-BODENHAMER,DAVID	9/30/2014 *
4392730	IDNR-BODENHAMER,DAVID	5/21/2014
4392731	FEMA-HSFE20-14-MP-6350049-BODENHAMER,DAV	12/31/2014 *
4392732	VA-JAMES DOWLING-BODENHAMERDAVID	9/30/2014 *
4392733	VA-RYAN STEVENS-BODENHAMERDAVID	9/30/2014 *
4392734	VA-DAVID BODENHAMER-BODENHAMERDAVID	9/30/2014 *
4392735	VA-KEVIN MICKEY-BODENHAMERDAVID	9/30/2014 *
4392736	VA-NEIL DEVADASAN-BODENHAMERDAVID	9/30/2014 *
4392737	FEMA-BODENHAMERDAVID	11/14/2014 *
4392738	FEMA-BODENHAMERDAVID	10/24/2014 *
4392739	FEMA-HSFE20-14-MP-6350077-BODENHAMERDAV	12/31/2014 *
4492028	RICHARD M FAIRBANKS/ BODENHAMER, D.	12/31/2013
4492031	LILLY ENDOWMENT/BODENHAMER SPIRITPLACE	9/1/2013
4492032	RWJF-71271-DIXONBRIAN	9/14/2014 *
4592022	URS/HSFEHQ-09-D-0369-U011^TO1/BODENHAMER	3/3/2014
4592037	DEWBERRY/CA-HAZUSTRNG-01/BODENHAMER,D.	7/15/2013
4592039	URSCORP/HSFEHQ-09-D-0369^5/BODENHAMER	9/29/2015 *
4592041	URS/BHSFEHQ-10-D-0037/BODENHAMER,D.	9/25/2014 *
4592042	MIHGH/0704400/BODENHAMER,D.	12/31/2013
4592043	39 DEGREES N/300NP1CZM110309/BODENHAMER	12/31/2013
4592044	ATKINS/100031296/BODENHAMER, DAVID	12/31/2013
4592045	MIBOR/BODENHAMER,D.J.	8/31/2013
4592046	URS CORP/HSFEHQ-09-D-0369//BODENHAMER,D.	12/31/2013
4592048	URS/HSFEHQ-09-D-0369^7/BODENHAMER,DAVID	3/31/2014
4592049	URS/HSFEHQ-09-D-0360 WO#8/ BODENHAMER, D	9/30/2014 *
4592050	JESCOTTASSOCIATES/BODENHAMER,DAVID	10/31/2014 *
4792027	IN DEPT HOMELAND SEC/C44P-9-388A/BODENHA	3/31/2014
4792036	IOCRA/A192-11-DR2-PSC-003/BODENHAMER, D.	12/31/2013
4792052	IDHS/C44P-2-022A/BODENHAMER,D.	3/31/2014
4792054	IDNR/E6-11-0001 WO#11/BODENHAMER	9/30/2013
4792055	IDNR/E6-11-0001 WO#12/BODENHAMER,D.	10/14/2014 *
4792056	IOT/D20-13-8217/BODENHAMER,D	11/10/2013
4792060	ARRA:IOT/D20-0-6240/BODENHAMER,D.	10/31/2013

Account Number	Account Name	Account Expiration Date
4792061	IDNR/E6-11-0001^13/BODENHAMER,D.	10/14/2014 *
4792062	IDNR/E6-11-0001^14/BODENHAMER,D	12/31/2013
4792063	IDNR/E6-11-0001^15/BODENHAMER,D	12/31/2013
4792064	IDNR/E6-11-0001^16/BODENHAMER,D	10/14/2014 *
4792065	IDNR/E6-11-0001^17/BODENHAMER,D	10/14/2014 *
4792066	IDNR/EDS#: E6-11-0001/BODENHAMER	12/31/2013
4792067	IDNR/E6-11-0001^19/BODENHAMER,D	10/14/2014 *
4792068	IOCRA/A192-11-DR2-PSC-003/B11DC180001DR2	12/31/2015 *
4792071	IOCRA/U.S. GEOLOGICAL SURVEY/BODENHAMER	12/31/2015 *
4792072	IOFBCI/F20-3-GCSNPC-1/BODENHAMERDAVID	2/28/2014
4792073	IDNR/E6-11-0001/BODENHAMER,DAVID	4/1/2014
4792074	FEMA-C44P-4-009B-BODENHAMERDAVID	10/1/2014 *
4792075	IN HOME SE/C44P-4-045B/EMC-2013-PC-0001	7/30/2016 *
4792076	IDNR/E6-11-0001^WO21/BODENHAMERDAVID	10/14/2014 *
4792077	IDSH/C44P-4-045B/EMC-2012-CA-7016/BODEN	5/12/2014
4792078	IOCRA/A192-14-PSC-DR2-003/BODENHAMER	12/31/2016 *
4792079	IDNR-E6-11-0001^WO22-BODENHAMERDAVID	10/15/2014 *
4792080	IDNR/E6-11-0001^23/BODENHAMER,DAVID	10/15/2014 *
4792081	IDNR/E6-11-0001^24/BODENHAMER,DAVID	6/1/2014
4792082	IDNR-BODENHAMER,DAVID	6/1/2014
4792083	IDNR/E6-11-0001^26/BODENHAMERDAVID	6/1/2015 *
4792084	SERVE IN-BODENHAMERDAVID	9/30/2014 *
4792085	IDHS/BODENHAMERDAVID	9/30/2014 *
5492037	LILLY ENDWMNT-2010 1126-000/BODENHAMER,D	12/31/2013
5492042	LILLY ENDOWMENT/BODENHAMER SPIRITPLACE	12/31/2016 *

FY 2014 FINANCIAL PLANS

Pending proposals are identified in the following table.

Proposal Number	Project	Total
00364775	Minnesota GIS	\$3,500
00360744	FEMA EMI	\$3,000
00360748	FEMA EMI	\$3,000
00360757	FEMA EMI	\$3,000
00360761	FEMA EMI	\$3,000
00362493	MHIN	\$100,000
00370017	The Robert Wood Johnson Foundation	\$350,000
00370282	Indiana Humanities	\$2,000
	QR3 & AR% Brown County	\$16,990

QR5 Jefferson	\$4,700
QR5 Whitely	\$5,200
INFIP Remainder (Multiple Task Orders)	\$400,000
Upper White Action Discovery	\$45,300
Sugar Creek Watershed Discover	\$32,300
FEH Phase 3	\$77,600
Indiana MHMP Updates FY 13 Funding	\$162,251
Re-Building the Population Base of Marion County	\$100,000
2015-2016 Domestic Violence Data Integration	\$100,000
Silver Jackets Outreach LowHead Dams	\$40,000
Cervical Cancer Free Consortium (CCFC) @ UNC	\$102,000
Indiana Community Health Profiles	\$250,000
Data Empowering NFP Indiana	\$240,000
LHD Profile System	\$36,000
Data Management Tools for IHN	\$25,000
Supporting Near West Indianapolis Quality of Life Planning	\$15,000
Community Dashboard Model for State United Way Associations	\$400,000
Hazus inventory update	\$10,000
E190 course update for FEMA GIO	\$40,000
HAZUS Curriculum Update	\$25,000

FY 2014 INCOME AND EXPENDITURES

FY 2014 (JULY 1, 2013 - JUNE 30, 2014)

Income (Actual)

Grant Revenue (Invoiced)	\$2,174,207
Grant Revenue (Non-Invoiced)	133,333
State Support (12- Accts)	253,163
Residuals (Grants)	48,221
Foundation Transfers (Spirit & Place)	152,841
Other (Spirit & Place)	29,800
Other (Training)	5,384
Other (Governor's Conference)	15,000
Other (Maps/Projects)	27,082
Indirect Costs (Returned)	201,266
Internal Transfers (SAVI)	50,000
Internal Transfers (Grants)	4,082
Reserve	148,919
Total	<u>\$3,243,298</u>

FY 2014 (JULY 1, 2013 - JUNE 30, 2014)

Expenses (Actual)

Academic Salaries	\$933,317
Professional Salaries	671,702
Bi-Weekly Salaries	71,553
Supplemental Pays	6,457
Hourly Compensation	93,445
Benefits	741,482
Conferences/Workshops	27,227
Publications	158
Data & Phone	17,856
Postage	1,318
Printing & Duplicating	20,922
Contractual Services	250,991
Repairs and Maintenance	454
Supplies and General Expense	6,912
Travel	43,850
Computer Equipment/Software	31,912
Indirect Costs	323,741
Total	<u>\$3,243,298</u>

Part IV: Problems and Threats

1. Negotiating contracts after awards continues to take a significant amount of time. The Office of Research Administration is helpful but overburdened. It is not uncommon for us to delay projects for three to six months simply because we have an award but no contract. This problem often causes significant issues with project management and deadlines for deliverables.
2. We continue to experience significant delays in securing approvals for posting new positions, as well as on-going difficulties in offering staff employees career advancement opportunities.
3. We are not able to make timely and substantial merit increases to our staff because of university restrictions.
4. The ongoing economic difficulties continued to pose a threat; in response, we have developed new lines of work within our established areas. Although we expect to have success in these areas, future federal and state budget cuts may jeopardize our plans.