

# 2012

## ANNUAL REPORT



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**The Polis Center**

INDIANA UNIVERSITY-PURDUE UNIVERSITY INDIANAPOLIS

*We bring things into perspective.™*

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## Part I. Mission and Activities

### MISSION STATEMENT

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We use collaboration, interdisciplinary methods, civic engagement, and our knowledge of advanced spatial technologies to provide reliable information, thoughtful analysis, and creative solutions for the improvement of communities and organizations in Indiana and beyond through work in four areas of emphasis: geoinformatics, community informatics, health geoinformatics, and spatial humanities. We also offer professional education, mostly related to our work in geoinformatics.

### ACTIVITIES

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We managed more than 60 projects in FY2012 within our areas of emphasis; 63 percent of these projects were new grants or contracts. The following description highlights our major accomplishments in each area of emphasis and in a major civic enterprise, the Spirit & Place Festival, which we direct on behalf of IUPUI and the IU School of Liberal Arts.

#### *Geoinformatics*

In this area, we combine geospatial analysis and modeling and outreach activities to address problems commonly faced by private companies and government officials. The majority of our FY2012 grants and contracts supported activities that can prevent or reduce the significant losses that result from natural disasters. In Indiana we have helped 72 counties develop successful hazard mitigation plans. Other states in the Midwest and South have adopted our model, and as a result, we have ongoing partnerships with state and local agencies and universities in Illinois, Texas, Ohio, Georgia, Wisconsin, and Minnesota.

#### Key Accomplishments in FY2012

We continued our partnerships with Southern Illinois University-Carbondale and Texas Natural Resources Information System to complete hazard mitigation plans for several Illinois and Texas counties respectively. We also established new partnerships in Ohio (University of Cincinnati, Hamilton County, and Ohio Department of Public Safety) and Georgia (University of Georgia and Georgia Emergency Management Agency).

We initiated a partnership with the Indiana Department of Natural Resources (IDNR) to implement the federal Risk Mapping, Assessment, and Planning (Risk MAP) program developed by the Federal Emergency Management Agency (FEMA) to deliver quality flood data to increase public awareness and promote disaster-resilient communities. Our staff assists IDNR with flood identification and mapping efforts and outreach to help the communities identify, assess, and mitigate flood-related risks.

Our strong relationships with state governments, central Indiana local governments, and private sector GIS companies enabled us to work with the Metropolitan Board of REALTORS® (MIBOR) to author a variety of GIS and property information. The information is used by REALTORS®, appraisers, and county assessors to determine property values.

### ***Community Informatics***

This area focuses on (1) creating and using community information systems (CIS) and information technologies to improve decision making in nonprofits, community-based organizations, government agencies, higher education, and researchers; (2) building capacity in organizations to use these technologies and data for effective decision making; and (3) using CIS to understand community issues and their impact on quality of life. The SAVI Community Information System, our cornerstone project, has over 10,000 indicators of social and economic conditions and over 20,000 community asset locations for Central Indiana.

#### Key Accomplishments in FY 2012

We developed and expanded CIS through two grants—a \$200,000 grant from Lilly Endowment to continue development of SAVI, and a \$191,000 grant from Richard M. Fairbanks Foundation to increase SAVI's data and analysis tools to support the needs of public health audiences. We also successfully piloted the use of mobile technologies to support neighborhood data collection and mapping, and we made progress toward expanding SAVI statewide through relationships with Indiana Rural Health Network, health information exchanges, and several Indiana communities.

We trained over 400 people on the use of CIS and data for effective decision making. Additionally, we partnered with the IUPUI Solution Center to co-host the 2011 Indiana Nonprofit Capacity Building Conference, which drew over 340 registrants representing 187 organizations across the state and featured 26 workshops. Through a new partnership with the Indiana Office of Faith-based and Community Initiatives, we have merged this conference with the Governor's Conference on Service and Volunteerism to establish the *Governor's Conference of Service and Nonprofit Capacity Building* (October 2012), which will expand our ability to build capacity in organizations across the state to use data and CIS.

We partnered with the national Local Initiatives Support Corporation (LISC) and its Indianapolis affiliate on a strategy to create sustainable communities by developing a model, which can be replicated in other communities, to evaluate community development initiatives and their impact on quality of life in six Indianapolis neighborhoods. We also supported the Early Intervention and Prevention Initiative, a city-wide collaboration of over 100 organizations, led by the Marion County Commission on Youth, in its strategic planning and program implementation by using data to understand key community issues and risk factors of child abuse and delinquency. Finally, we supported data needs of the Central Indiana Talent Alliance, a cradle to career educational pipeline initiative.

Sharon Kandris, director of community informatics, continues to serve on the Indianapolis Quality of Life Planning Advisory Council, which assists neighborhoods in quality of life planning through research and neighborhood-level data, as well as on the Steering Committee and the "Co-location of Services" and "Central Database" Implementation Teams. Kandris serves as co-chair of the Out of School-time Implementation Team, and she and Jay Colbert both serve on the Data Committee providing data, mapping, and analysis to help teams address issues related to the educational pipeline.

### ***Health Geoinformatics***

This area serves health researchers, practitioners, and communities interested in using spatial information for health research, planning, and delivery. Our associated research goals are to facilitate spatial data mining of synthesized clinical and community data, develop spatial analytics, create tools for decision-making, and build community engagement platforms, all in support of public health and clinical research.

In FY2012, we advanced our strategic goal of continued integration of the SAVI community information system with electronic health record systems to provide a means to manage, share, monitor, and integrate spatial information with the interactions among the social and physical environment and human diseases.

#### Key Accomplishments in FY 2012

We developed a partnership with the IU School of Health and Regenstrief Institute to secure a 2012-2013 IU Collaborative Research Grant (IUCRG) to develop neighborhood-level health indicators from the Indiana Network for Patient Care (INPC) clinical data system; integrate these with social indicators to create neighborhood snapshots; and assess the utility of the indicators for neighborhood units.

We developed and tested GIS-based Web services to enable pediatricians to help patients address health concerns or needs via the NLM-supported CHICA-GIS research project (PI: Dr. Gil Liu, IU Children's Health Services Research).

We continued to enhance and maintain the ICEPHI geo-coding service, initially funded as part of a large grant from the Centers for Disease Control, to augment, in near-real time, clinical data captured in the INPC with geospatial attributes. This server has now geo-coded more than 60 million records, with an additional 350,000 geo-coded every evening. We published this work in a refereed journal article in *Public Health Reports* and presented at two associated national conferences: the American Medical Informatics Association 2011 Annual Symposium in Washington, D.C. and the Public Health Informatics 2011 Conference in Atlanta, Georgia.

Toward our strategic goal of building community engagement platforms for public health research, we partnered with the Center for Health Policy at IUPUI to outline a joint Indiana Community Health Needs Assessment Program (IN-CHAP) that will provide assistance to hospitals and health systems, health-based community organizations, and public health agencies for community health assessment and health improvement planning. As part of this program, we will leverage SAVI and ICEPHI infrastructure to develop cutting-edge applications of geographic and community information methods and technologies to assist hospitals, public agencies, health-focused community organizations, and CTSI researchers in understanding where and when to intervene for improved health outcomes.

### ***Spatial Humanities***

This area serves an international community of humanities scholars who are interested in applying geospatial technologies to the disciplines within the humanities.

#### Key Accomplishments in FY 2012

We held two major grants from the National Endowment for the Humanities during the period of report. The first (PR-50088-10, New Tools for the Humanities: Visualizing Complex Spatial Data \$224,575) allows us to revamp an existing scholarly resource, the Digital Atlas of American Religion (previously the North American Religion Atlas), and to provide much more robust visualization capabilities. It marks a major advance in the geospatial toolset available to scholars of American religion, as well as to researchers in American history. It also represents a significant accomplishment for the Virtual Center for Spatial Humanities, a four-university collaboration that supported this project. (The universities are Florida State University, West Virginia University, University of Richmond, and IUPUI.) The project already has presented its work at major conferences in the US, Europe, and Asia; the beta version of the website will be released in fall 2012.

The second NEH grant (HT-50049-11, Spatial Narratives and Deep Maps: Explorations in the Spatial Humanities, \$241,513) funded an Advanced Institute in the Spatial Humanities, with a focus on deep maps and spatial narratives. From June 18 to 28, twelve invited participants from the US and Europe met at The Polis Center to develop a theory and set of practices for these two important themes in the spatial humanities. The institute was preceded by an expert workshop in Denver from March 9 to 11 at which ten scholars developed essays on various facets of deep mapping that served as reading for the institute and will become a title in the Indiana University Press Series on the Spatial Humanities, which Polis established and for which David Bodenhamer serves as general editor. (The year also witnessed the issuance of contracts for six titles in this series.) The grant continues into FY 2013, as Polis will work to develop a prototype deep map, a step that promises to shape how humanists manage research questions relating to the influence of real and conceptual space on humane events and behavior.

David Bodenhamer continues to serve as co-editor of the *International Journal of Humanities and Arts Computing* (Edinburgh University Press), which had special issues devoted to the spatial humanities. Bodenhamer also served on the international advisory committee for TELDAP, a major Taiwan initiative in the digital humanities and grid computing, and in FY 2013 will be helping Academia Sinica, the managing partner in Taiwan, to set an agenda for future work to be funded by the Taiwanese government. Neil Devadasan, lead systems engineer, led a significant development effort to add new capabilities to the Digital Atlas of American Religion, which in turn will benefit other Polis initiatives in community informatics and in geoinformatics.

### ***Professional Education***

One of the key goals of our professional education program is in the application of geospatial technologies for reducing social and economic impacts from natural hazards, particularly through FEMA's Hazus program.

#### Key Accomplishments in FY 2012

Hazus-MH is the federally-sponsored system that assists US communities in developing required disaster mitigation plans. We continue to serve as a leader in the development of Hazus curriculum as well as the instruction of Hazus and other FEMA courses, and in August 2011, we received FEMA's Outstanding Hazus Education Award.

We conducted a workshop for Natural Resources Canada in Vancouver in the scientific methodology and practical applications of a Canadian version of Hazus-MH. We also delivered a recommendations report to propose strategies for collecting, managing, and applying risk- and hazard-related information in support of the goals of Canada's National Disaster Management Plan. We will conduct a second workshop in Ottawa in FY 2013.

We developed a partnership with the National University of Singapore (NUS), a leading natural hazards research institution, and accompanied FEMA officials to Singapore to provide technical expertise on Hazus-MH. A follow-up visit is planned for fall 2012 to explore the development of a regional collaboration for pursuing research on common hazards and modeling methodologies.

Kevin Mickey, director of professional education, continues to chair the Indiana Geographic Information Council (IGIC) Education Committee and serves on the IGIC Board of Directors. IGIC is a nonprofit organization whose mission is to lead the effective application of geographic information in Indiana. Mickey was elected to a two-year term on the Executive Committee of the National Institute of Building Sciences Multihazard Mitigation Council (MMC), which focuses on reducing the total consequences and costs associated with natural and man-made hazards to buildings and infrastructure. He also chairs the MMC Communications and Education Committee. Mickey continues to serve on the Urban and Regional Information Systems Association (URISA) Workshop Committee, a nonprofit association of professionals using geospatial technologies to solve challenges in state/provincial, regional and local government agencies and departments.

### ***Spirit and Place Festival***

The annual Spirit and Place Festival is a collaborative community project managed by The Polis Center with a mission is to be a catalyst for civic engagement and enduring change through creative collaborations among the arts, humanities, and religion. The FY 2012 festival, themed *The Body*, presented 45 programs featuring 491 artists, scholars, and presenters.

#### Key Accomplishments in FY 2012

Over the course of twelve months, Spirit and Place served 19,164 people. Attendance at the 2012 festival totaled 8,310, 52.8% of which were new festival attendees; 47% of the new attendees were under the age of 35. Four hundred and seventy-six volunteers helped with the festival,

logging 4,249 volunteer hours. A public survey revealed that 94.4% of polled attendees agreed that presenters were excellent, 71.2% plan on taking action, and 94.6% agreed that content was compelling.

One hundred and twenty-five organizations participated in the festival as partners, and 153 staff logged 2,153 hours. Investment in festival programs totaled \$198,966. A partner survey revealed that 43.2% of participating organizations were first-time participants, 81.8% developed new partnerships, 71% developed new audiences, and 90% rated festival support as helpful.

The operating budget for the festival was \$339,672, and the value of in-kind services totaled \$54,808.

Major partners and funders included Allen Whitehill Clowes Charitable Foundation, Inc; Butler University; Christel DeHaan Family Foundation; Franklin College; H. Wilbur Hardacre Charitable Trust; Harrison Center for the Arts; Hilton Indianapolis Hotels & Suites; Indiana Historical Society; Indiana Humanities; Indianapolis Museum of Art; IndyTalks; IU School of Dentistry; IU School of Liberal Arts; IU School of Medicine; IUPUI; IUPUI Office of Diversity & Inclusion; Lilly Endowment Inc.; Marian University; Muslim Alliance of Indiana, Congregation Beth-El Zedeck; North United Methodist Church; NUVO; Second Presbyterian Church; St. Paul's Episcopal Church; The Indianapolis Foundation, an affiliate of CICF; University of Indianapolis; WFYI; Wishard Health Services.

### *Communications*

#### Key Accomplishments in FY 2012

We redeveloped our website (<http://www.thepoliscenter.iupui.edu>) and created a Facebook page, both of which are regularly updated.

### PLANNED ACTIVITIES

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We will continue the program of work outlined in each of the areas above and respond to new opportunities appropriate to our mission.



## Part II: Organizational Structure

### ORGANIZATIONAL STRUCTURE

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Polis operates as a matrix organization, with directors for each area of emphasis who draw from a common pool of technical support staff for specific project needs. We also staff a communications function that supports our major areas of work.

#### *Administration*

David Bodenhamer, Executive Director (also directs the Spatial Humanities area)

Dave Coats, Associate Director

Sara Hausermann, Business Manager

Gloria Harmsen-Hastings, Financial Assistant

Denise Dearth, Senior Executive Secretary

#### *GIS Resources*

John Buechler, Director

John Hayes, GIS Applications Specialist

Matthew Riggs, GIS Analyst

Melissa Gona, GIS Analyst

Richard Stevens, GIS Analyst

Christine Schmitz, GIS Intern

Goutami Nalla, GIS Intern

Kavya Urs Beerval Ravichandra, GIS Intern

Sonia Davidson, GIS Intern

Jack Schmitz, Project Engineer

Nan Ye, GIS Intern

#### *Health Geoinformatics*

Karen Comer, Director

Michelle Derr, GIS Analyst

Jennifer Wright, Intern

Chris Farah, Post-Doctoral Fellow (shared with Center for Health Geographics)

#### *Community Informatics*

Sharon Kandris, Director

James Colbert, GIS Analyst

Richard Anderson, GIS Analyst

#### *Systems Development*

Neil Devadasan, Lead Systems Engineer/Systems Engineering Manager

James Dowling, Database Administrator

Robert Ferrell, Programmer

John Gona, LAN Technician

Gautham Bavandla, Software Development Intern

Malika Mohoui, Senior Research Associate

***Professional Education***

Kevin Mickey, Director

***Spirit and Place***

Pamela Hinkle, Director

Jennifer Gilles, Program Coordinator

***Communications***

Laura Danielson, Coordinator

Luke Stultz, Writer/Editor Intern

Deeksha Kapoor, Intern, Social Media

Ruth Hinkle, Intern

**ADVISORY BOARD/COMMITTEE MEMBERS**

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Our project diversity requires that we operate several advisory boards in order to achieve the best and most relevant advice for work. These boards are all advisory and meet regularly, as indicated.

***Geoinformatics***

We use the Indiana Silver Jackets, a federal-state coordinating body, as a de facto advisory group for our work in geoinformatics. It meets monthly.

Indiana Silver Jackets:

Robert Barr, Center for Earth and Environmental Science, IUPUI

Siavash Beik, Christopher B. Burke Engineering, Ltd.

Brandon Brummett, US Army Corps of Engineers

Glenn Cekus, Environmental Protection Agency

Dave Coats, The Polis Center, IUPUI

Amy Cornell, Indiana State Department of Agriculture

Bob Demuth, Indiana Department of Transportation

Mark Fenbers, National Weather Service

Jane Hardisty, Natural Resources Conservation Service

John Hill, Indiana University

Manuela Johnson, Indiana Department of Homeland Security

Dianna Love, US Department of Housing and Urban Development

Erin Maloney, Federal Emergency Management Agency

Venkatesh Merwade, Purdue University

Scott Morlock, US Geological Survey

Rodney Renkenberger, Maumee River Basin Commission

Ken Smith, Indiana Department of Natural Resources

Jim Sparks, Indiana Office of Technology

Adam Watts, Indiana Department of Environmental Management

Kathleen Weissenberger, Office of Community and Rural Affairs

### ***Community Informatics***

#### **SAVI Advisory Board:**

Frank Alexander, Pastor, Oasis of Hope Church  
David Bethuram, President, Catholic Charities Indianapolis  
Laura Bramble, CEO, Indianapolis Marion County Public Library  
Dr. Virginia Caine, Director, Marion County Health Department  
Moira Carlstedt, President, Indianapolis Neighborhood Housing Partnership  
Alan Cloe, Executive Vice President of Content Services, WFYI  
Ron Gifford, Executive Vice President, Public Policy, Central Indiana Corporate Partnership  
Emily Hardwick, CHEP Program Manager, Indiana CTSI, Community Health Engagement Program  
Marya Jones, Attorney at Law, Jones & Kennedy, LLC  
John Krauss, Executive Director, Indiana University Public Policy Institute  
Sara Laycock, Economic and Community Development Liaison, Metropolitan Indianapolis Board of Realtors  
Lee Lewellen, President, Lewellen Progress Strategies, LLC  
Douglas Miller, Co-Director, Indiana CTSI, Community Health Engagement Program  
Jim Sparks, Geographic Information Officer, Indiana Office of Technology  
Brian Steuerwald, Vice President for Institutional Research and Sponsored Programs, Martin University  
Andrew Swenson, Principal Planner, Indianapolis Metropolitan Planning Organization  
Anne-Marie Taylor, Executive Director, Indianapolis Neighborhood Resource Center  
Sara VanSlambrook, Program Officer, Local Initiatives Support Corporation  
Kevin Whiteacre, Director, Community Research Center, University of Indianapolis  
Sharon Kandris, The Polis Center, ex officio  
David Bodenhamer, The Polis Center, ex officio

#### **SAVI Data Advisory Committee:**

Jay Colbert, The Polis Center, IUPUI  
Bob Cross, United Way of Central Indiana  
Lynn Engel, Connect2Help  
Nedra Feeley, Consultant  
Tricia Frye, Planning, Indianapolis Public Schools  
Joe Gibson, Marion County Health and Hospitals  
Emily Krauser, Indiana Youth Institute  
Kirsten Gronbjerg, IU School of Public and Environmental Affairs  
Matt Hannigan, Indianapolis-Marion County Public Library  
Denise Luster, United Way of Central Indiana  
Marc McAleavy, Indianapolis Neighborhood Resource Center  
Russell McClure, Planning, Indianapolis Public Schools  
Andy Swenson, Indianapolis Metropolitan Planning Organization

#### **Governor's Conference on Service and Nonprofit Capacity Building – Program Committee:**

Marie Beason, Manager, Educational Programs, Indiana Grantmakers Alliance  
Mariann Bernlohr, Program Manager, Indiana Office of Faith-based and Community Initiatives

Dave Coats, Associate Director, The Polis Center, IUPUI  
Kimberly Donahue, Director, Nonprofit Training Center, United Way of Central Indiana  
Emily Hardwick, CHEP Program Manager, Indiana Clinical & Translational Sciences Institute  
Marilyn H. Kuhn, Chief Operating Officer, The Center on Philanthropy at Indiana University  
Abigail Lawlis Kuzma, Director and Chief Counsel, Consumer Protection Division, Office of the Indiana Attorney General  
Debbie Pidgeon, Chief Operating Officer, Indiana Office of Faith-based and Community Initiatives  
January Portteus, Office of the Indiana Attorney General

Governor's Conference on Service and Nonprofit Capacity Building – Marketing Committee:

Andrew Hayenga, Account Executive, Bohlsen Group  
Ruth Hinkle, Communications Intern, The Polis Center, IUPUI  
Deeksha Kapoor, Social Media Intern, The Polis Center, IUPUI  
Derek Trovillion, Director of Marketing and Communications, Indiana Office of Faith-based and Community Initiatives

***Health Geoinformatics***

Center for Health Geographics Faculty Advisors:

Marc Rosenman, MD, IU School of Medicine and Regenstrief Institute  
Shaun Grannis, MD, MS, IU School of Medicine and Regenstrief Institute  
Gilbert C. Liu, MD, MPH, IU School of Medicine  
Sarah Wiehe, MD, MPH, IU School of Medicine  
Jeff Wilson, PhD, IU School of Liberal Arts  
Dan Johnson, PhD, IU School of Liberal Arts  
Rudy Banerjee, PhD, IU School of Liberal Arts

Community Health Informatics Advisory Committee:

Bill Barnett, Senior Manager, Life Sciences, IU's Research Technologies  
Roland Gamache, Assistant Research Professor of Medicine, IU School of Medicine  
Julie Gray, Extension Educator, Consumer & Family Science, Purdue University  
Emily Hardwick, CHEP Program Manager, Indiana Clinical & Translational Sciences Institute  
Kate Johnson, Program Manager, Indiana Public Health Training Center  
Jerry King, Executive Director, Indiana Public Health Association  
Carolyn Muegge, Director, Research Development, Community Health Network, Inc  
Anita Ohmit, Director of Research, Indiana Minority Health Coalition  
Pam Pontones, State Epidemiologist, Indiana State Department of Health  
Matthew Ritchey, Epidemiology Advisor, Indiana State Department of Health  
Marc Rosenman, Research Scientist, Regenstrief Institute and IU School of Medicine  
Champ Thomaskutty, Chronic Disease Epidemiologist, Indiana State Department of Health  
Gary A. Weir, Sr., Health Information Specialist, Marion County Health Department  
Terrell Zollinger, Director, Epidemiology Division, IU SOM Department of Public Health

### ***Spatial Humanities***

Executive Committee (develops strategic plans, sets agenda):

John Corrigan, Florida State University

Trevor Harris, West Virginia University

David Bodenhamer, IUPUI

Members:

Ed Ayers, University of Richmond, USA

Peter Bol, Harvard University, USA

Peter Doorn, Dutch Archives and Networking Service (DANS), Netherlands

I-chun Fan, Academia Sinica, Taiwan

Michael Goodchild, University of California-Santa Barbara, USA

Yuzuru Isoda, Ritsumeikan Asia Pacific University, Japan

Kim Knott, University of Leeds, UK

Anne Knowles, Middlebury College, USA

Andreas Kunz, Institute of European History (Mainz), Germany

Lew Lancaster, University of California-Berkeley, USA

Gary Lock, University of Oxford, UK

Barney Warf, Kansas University, USA

May Yuan, Oklahoma University, USA

### ***Spirit and Place Festival***

Advisory Board (sets policy, selects themes, provides strategic direction):

David Wantz, Chair, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis

David Kosene, Vice Chair, President, Kosene and Kosene Development & Mgmt Co., Inc.

Robin Thoman, Vice Chair, Managing Partner, Paradox Dental Center

Scenario Adebessin, Vice President, Community Development, Fifth Third Bank

Keira Amstutz, CEO, Indiana Humanities

David Bodenhamer, Executive Director, The Polis Center, IUPUI (ex officio)

Ronald Caltabiano, Dean, Jordan College of Fine Arts, Butler University

Ken Durgans, Assistant Chancellor, Diversity, Equity & Inclusion, IUPUI

Dr. Lewis Galloway, Senior Pastor, Second Presbyterian Church

Colleen Heeter, President, JGH Advisors

Charlie Hyde, Membership Director, Indianapolis Zoo

Michael Kaufmann, Director of Special Projects and Civic Investment, Wishard Health Services

Cheri O'Neill, Executive Director, Alpha Chi Omega

Leslie Kidwell, Major Gifts Associate, IU School of Liberal Arts, IUPUI (ex officio)

Shariq Siddiqui, Director of Development, IU School of Education, IUPUI

Joanna Taft, Director, Harrison Center for the Arts

Steering Committee (leverages theme-specific content and relationships):

Mary Fortney, Educational Resource Developer, The Children's Museum of Indianapolis

Bruce Hetrick, President, Powerful Appeals, Inc.

Tony Mason, Senior Vice President, 2012 Indianapolis Super Bowl Host Committee

Jim Walker, Founder and Executive Director, Big Car Gallery  
David Wantz, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis  
Tom Weidenbach, Arts Senior Manager, The Garfield Park Arts Center, Indy Parks & Recreation  
Bob Whitt, Executive Director, White River State Park Foundation

Promotions Committee (advises on strategy and supports execution):

Jordan Bishop, Account Executive, Bohlsen Group  
Vicki Bohlsen, President, Bohlsen Group  
Nicole Brandt, Marketing Director, Indianapolis Opera  
Linda Broadfoot, Executive Director, Indianapolis Public Schools Education Foundation  
Theresa Browning, Director of Development and Communications, Indiana Bar Foundation  
Kirsten Eamon-Shine, Communications Manager and Consultant, Little Light Writing  
Tonic Gallery  
Jessica Kiefer, Account Executive, Bohlsen Group  
Amanda Parrett, Events Intern, Bohlsen Group  
Chelsea Smock, former Sponsorship Intern, Indianapolis 500 Festival  
Evan Strange, Marketing & Communications Coordinator, Indianapolis Convention & Visitors  
Association  
Yolanda White, Account Manager, Borshoff

Event Selection Committee (reviews and selects applicant programs):

Judith Cebula, Director, The Center for Faith and Vocation, Butler University  
Ernest Disney Britton, CEO and Project Director, Alpha & Omega Project for Contemporary  
Religious Arts  
Colleen Heeter, President, JGH Advisors  
Kristin Hess, Communications and Program Officer, Indiana Humanities  
Brandon Judkins, Director of Programs, Indiana Humanities  
Erin Kelley, Director, Education & Community Engagement, Indiana Historical Society  
Peggy Lee, Faculty Chair for Undergraduate Programs, Kelley School of Business Indianapolis,  
IUPUI  
Shari Lipp-Levine, Program Director, Congregation Beth-El Zedeck  
Gail Payne, Owner, The Goods  
Beth Perdue Outland, Vice President, Learning Community, Indianapolis Symphony Orchestra  
Ben Shine, Director of Communications, Indianapolis Art Center  
Gail Thomas Strong, Vice President, Community Engagement, WFYI  
Nathan Wilson, Senior Minister/Faith Forum Editor, First Christian Church, Shelbyville/Indy Star

Festival Volunteers:

Linda Brothers, Associate Professor, Department of Tourism, Conventions, and Event Management,  
School of Physical Education & Tourism Management, IUPUI

Business Model (devising a case for support and financial models):

David Kosene, President, Kosene and Kosene Development & Mgmt Co., Inc.  
Cheri O'Neill, Executive Director, Alpha Chi Omega

Robin Thoman, Managing Partner, Paradox Dental Center  
 David Wantz, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis  
 Shariq Siddiqui, Director of Development, IU School of Education, IUPUI

Signature Events (works to create a series of opening weekend events):

Shauta Marsh, Executive Director, iMOCA

Joanna Taft, Director, Harrison Center for the Arts

Callie Smith, Program Manager for Lifelong Theological Education, Christian Theological Seminary

## FORMAL RELATIONSHIPS

We have a large number of collaborators—indeed, almost all of our projects are collaborative—but the relationships are ad hoc and dependent upon project initiatives.

## Part III: Finances

### SUSTAINABILITY

Our goal is to enter each fiscal year with at least of 75 percent of required income under contract because our 23-year experience as a self-supporting center suggests we will be able to develop new projects in sufficient number to maintain a healthy working margin of eight to twelve months of fully funded work. We have met this goal for FY 2013. In addition we have a reserve fund of approximately \$500,000, to which we add indirect cost recovery and residuals throughout the year. For FY 2013, we anticipate receiving \$300,000 of indirect cost recovery and approximately \$200,000 in residuals from grant accounts. Our aim is to develop a contingency fund of at least \$2 million by FY 2015.

### CURRENT GRANTS

Note: Secured contracts and grants for FY 2013 are identified in the following table by an asterisk.

Account Number	Account Name	Account Expiration Date
4002090	NATIONAL RESOURCE CANADA 23254-120616/001/VIC	3/31/2012
4092064	CITY OF DES MOINES	8/1/2013 *
4092078	RICHLAND COUNTY	9/30/2012 *
4092079	UNIVERSITY OF WISCONSIN 274K330	9/30/2011
4092080	MN DEPT OF PUBLIC SAFETY B50994	10/31/2012 *
4092085	IL EMERGENCY MGMT	3/31/2014 *
4092086	TX WATER 1100011338	11/30/2012 *
4092087	SIUC/SALINE COUNTY	5/31/2013 *
4092088	UNIV WISCONSIN/274K330/BODENHAMER, D.	9/30/2012 *
4092091	WASHINGTON COUNTY/BODENHAMER,D	12/31/2012 *
4092092	GA DEPT OF COMM. AFFRS./DCA0000002/BODEN	12/31/2012 *
4092093	SIUC/MONROE COUNTY/BODENHAMER,D	9/30/2013 *
4092094	SIUC/VERMILLION COUNTY/BODENHAMER,D	2/28/2014 *

Account Number	Account Name	Account Expiration Date	
4092096	SIUC/EDGAR COUNTY/BODENHAMER,D	9/30/2013	*
4092097	HAMILTON CO EMA/BODENHAMER,D	7/31/2012	*
4092700	GA DEPT OF COMM. AFFRS./DCA0000002/BODEN	12/31/2013	*
4192087	UNITED WAY OF CENTRAL IOWA\BODENHAMER	3/31/2012	
4192088	UWCI / TASK ORDER 7 / BODENHAMER	6/30/2012	
4192093	MARION COUNTY COMM ON YOUTH/BODENAHMER,D	6/30/2012	
4192094	UWAYCEN IOWA/BODENHAMER	6/30/2012	
4192096	ASFPM BODENHAMER, D.	8/31/2012	*
4192097	UNITED WAY/SAVI TASK ORDER 8 /BODENHAMER	12/31/2013	*
4192098	MIHGH/0704400/BODENHAMER,D.	2/15/2013	*
4292002	USDE/U215J100212/MURTADHA,K	12/31/2011	
4392083	NEH/PR-50088-10/BODENHAMER,D	10/31/2012	*
4392094	FEMA/HSFEEM-11-MP6350275/BODENHAMER	9/16/2011	
4392096	NEH/HT-50049-11/BODENHAMER, D.	6/30/2013	*
4392099	FEMA/HSFEEM-11-MP6350287/BODENHAMER	11/4/2011	
4392700	FEMA/HSFEEM-11-MP-6350007/BODENHAMER	8/31/2012	*
4392701	FEMA/HSFE01-12-P-4104/BODENHAMER,D	12/16/2011	
4392702	FEMA HSFEEM-12-MP-6350214 BODENHAMER,D.	1/20/2012	
4392703	FEMA/HSFEEM-12-MP-6350265/BODENHAMER,D	4/26/2012	
4492022	RICHARD M FAIRBANKS FND/BODENHAMER	12/31/2011	
4492028	RICHARD M FAIRBANKS/ BODENHAMER, D.	12/31/2013	*
4592013	LOCAL INITIATIVES/10476-01/BODENHAMER,D.	3/31/2012	
4592022	URS/HSFEHQ-09-D-0369-U011^TO1/BODENHAMER	3/3/2014	*
4592023	ZAI/FEMA-CDS-2009-015^TO3/BODENHAMER, D.	9/30/2011	
4592027	ZAI/FEMA-CDS-2009-015^TO 004/BODENHAMER	1/15/2012	
4592030	PERFORMTECH/RQ10-02664/BODENHAMER,D	5/15/2012	
4592031	MIBOR/ BODENHAMER	10/15/2012	*
4592033	STATE FARM MUTUAL AUTO / BODENHAMER, D.	4/30/2012	
4592034	HUMAN TECHNOLOGY,INC/-PC12670-BODENHAMER	7/1/2011	
4592035	ZAI/FEMA-CDS-2009-015^TO3/BODENHAMER	1/31/2012	
4592036	ZAI/FEMA-CDS-2009-015^TO5/BODENHAMER,D.	5/31/2012	
4592037	DEWBERRY/CA-HAZUSTRNG-01/BODENHAMER,D.	7/15/2013	*
4592038	ENGAGING SOLUTIONS/BODENHAMER,D.	7/31/2012	*
4692008	CDC/5P01HK00007-02/GRANNIS/OFF CAMPUS	8/31/2011	
4792026	IDHS/C44P-9-387A^5/BODENHAMER, D	3/31/2012	
4792027	IN DEPT HOMELAND SEC/C44P-9-388A/BODENHA	3/31/2013	*
4792031	IOT/D20-0-6240/BODENHAMER,D	10/31/2011	
4792036	IOCRA/A192-11-DR2-PSC-003/BODENHAMER, D.	12/31/2013	*
4792040	IDNR/E6-11-0001: WO 4/BODENHAMER, D.	12/31/2011	
4792042	IDNR/E6-11-0001: WO 5/BODENHAMER, D.	12/31/2011	



Account Number	Account Name	Account Expiration Date	
4792043	IDNR/E6-11-0001: WO 6/BODENHAMER, D.	10/14/2012	*
4792044	IDNR/E6-11-0001: WO 7/BODENHAMER, D.	3/30/2012	
4792045	IOT/D20-0-6240/BODENHAMER,D	10/31/2012	*
4792046	INDHS/C44P-9-387A/BODENHAMER,D.	6/30/2012	
4792047	IDNR/E6-11-0001: WO 8/BODENHAMER, D.	8/31/2012	*
4792048	IDNR/E6-11-0001: WO 9/BODENHAMER, D.	9/30/2012	*
4792049	IDNR/E6-11-0001: WO 10/BODENHAMER, D.	6/30/2012	
4792052	IDHS/C44P-2-022A/BODENHAMER,D.	3/31/2014	*
4792054	IDNR/E6-11-0001 WO#11/BODENHAMER	9/30/2012	*
5492037	LILLY ENDWMNT-2010 1126-000/BODENHAMER,D	12/31/2013	*

## FY 2013 FINANCIAL PLANS

Pending proposals are identified in the following table.

Proposal Number	Project	Total
111175	NATURAL RESOURCES CANADA	\$18,375
111139	INDIANA OFFICE OF TECHNOLOGY	\$24,910
111000	NATIONAL INSTITUTE OF BUILDING SCIENCES	\$12,000
110981	INDIANA DEPT OF NATURAL RESOURCES	\$15,600
110501	NIH	\$393,886
110018	CLEARMONT COUNTY BOARD	\$41,950
110002	FEMA	\$3,000
109973	PURDUE/NAVY	\$139,704
109202	FEMA	\$3,000
108384	HAMILTON COUNTY EMERGENCY MANAGEMENT AGENCY	\$43,420
Forthcoming	CITY OF FORT WAYNE	\$4,500
Forthcoming	FEMA	\$3,000
Forthcoming	FEMA	\$3,000
Forthcoming	INDIANA HUMANITIES COUNCIL	\$2,000
Forthcoming	IN OFFICE OF FAITH BASED AND COMMUNITY INITIATIVES	\$40,965
	ARC ASPICIO	TBD
	IBM	TBD
	NIH	TBD
	INDIANA CTSI	TBD

## FY 2012 INCOME AND EXPENDITURES

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### FY 2012 (JULY 1, 2011 - JUNE 30, 2012)

#### Income (Actual)

Grant Revenue (Direct Dollars)	\$1,708,866
Grant Revenue (Indirect Costs)	\$592,846
State Support (12- Accts)	\$248,186
Residuals (Grants)	\$91,013
Gifts (Spirit & Place)	\$138,187
Other (Spirit & Place)	\$31,900
Training	\$31,542
Conference Registration	\$11,778
Indirect Costs (Returned)	\$314,000
Other	\$59,506
Total	\$3,227,822

### FY 2012 (JULY 1, 2011 - JUNE 30, 2012)

#### Expenses (Actual)

Academic Salaries	\$786,589
Professional Salaries	\$643,734
Bi-Weekly Salaries	\$64,086
Supplemental Pays	\$500
Hourly Compensation	\$139,065
Benefits	\$644,605
Conferences/Workshops	\$5,972
Network Fees/Computing Services	\$3,500
Telephone & Postage	\$2,860
Converged Communication	\$8,785
Printing & Duplicating	\$195
Contractual Services	\$158,654
Rents and Non-Capital Leases	\$1,615
Repairs and Maintenance	\$5,630
Space Rental	\$75,315
Supplies and General Expense	\$32,550
Other Operating Expenses	\$34,080
Travel	\$27,242
Indirect Costs	\$592,846
Total	\$3,227,822

## **Part IV: Problems and Threats**

1. Negotiating contracts after awards continues to take a significant amount of time. The Office of Research Administration is helpful but overburdened. It is not uncommon for us to delay projects for three to six months simply because we have an award but no contract. This problem often causes significant issues with project management and deadlines for deliverables.
2. We continue to experience significant delays in securing approvals for posting new positions, as well as on-going difficulties in offering staff employees career advancement opportunities.
3. The ongoing global economic crisis continued to pose a threat but we were able to develop new lines of work within our established areas. Although we expect to have success in these areas, future federal and state budget cuts may jeopardize our plans.