

FY 2013 ANNUAL REPORT



Contents

Part I. Mission and Activities.....	3
Mission Statement.....	3
Activities.....	3
Geoinformatics.....	3
Community Informatics.....	4
Health Geoinformatics.....	5
Spatial Humanities.....	6
Professional Education.....	6
Spirit and Place Festival.....	7
Planned Activities.....	7
Part II: Organizational Structure.....	98
Organizational structure.....	9
Board members.....	100
Formal relationships.....	155
Part III: Finances.....	155
Sustainability.....	155
Current grants.....	155
FY 2014 financial plans.....	18
FY 2013 income and expenditures.....	19
Part IV: Problems and Threats.....	200

Part I. Mission and Activities

MISSION STATEMENT

We use collaboration, interdisciplinary methods, civic engagement, and our knowledge of advanced spatial technologies to provide reliable information, thoughtful analysis, and creative solutions for the improvement of communities and organizations in Indiana and beyond through work in four areas of emphasis: geoinformatics, community informatics, health geoinformatics, and spatial humanities. We also offer professional education, mostly related to our work in geoinformatics.

ACTIVITIES

We managed more than 79 projects in FY 2013 within our areas of emphasis; 50 percent of these projects were new grants or contracts. The following description highlights our major accomplishments in each area of emphasis and in a major civic enterprise, the Spirit & Place Festival, which we direct on behalf of IUPUI and the IU School of Liberal Arts.

Geoinformatics

In this area, we combine geospatial analysis and modeling and outreach activities to address problems commonly faced by private companies and government officials. The majority of our FY2013 grants and contracts supported activities that can prevent or reduce the significant losses that result from natural disasters. In Indiana we have supported the Indiana Department of Natural Resources with multiple FEMA Risk Mapping, Assessment, and Planning (Risk MAP) initiatives in over 40 Indiana counties. Other states in the Midwest and South have adopted our model, and as a result, we have ongoing partnerships with state and local agencies and universities in Illinois, Texas, Ohio, Georgia, Wisconsin, Minnesota, and Puerto Rico.

Key Accomplishments in FY2013

We continued our partnerships with Southern Illinois University-Carbondale and Texas Natural Resources Information System to complete hazard risk analyses for several Illinois and Texas counties respectively. We also entered the second year of partnerships in Ohio (University of Cincinnati, Hamilton County, and Ohio Department of Public Safety) and Georgia (University of Georgia and Georgia Department of Community Affairs).

We initiated a partnership with the Indiana Department of Natural Resources (IDNR) to implement the Risk MAP program developed by the Federal Emergency Management Agency (FEMA) to deliver quality flood data to increase public awareness and promote disaster-resilient communities. Our staff assists IDNR with flood identification and mapping efforts and outreach to help the communities identify, assess, and mitigate flood-related risks.

Our strong relationships with state governments, central Indiana local governments, and private sector GIS companies enabled us to partner with the Indiana Silver Jackets, an innovative program that brings together multiple state, federal, and university entities to apply their knowledge to reduce risk. As a result, we received an \$850,000 grant to evaluate LIDAR data to automatically improve the detection of non-governmental approved levees. Our aim is to help

flood plain managers better understand the impact of these structures on flooding. University partners include the IUPUI Department of Geography and the IU Supercomputing Center.

Community Informatics

This area focuses on (1) creating and using community information systems (CIS) and information technologies to improve decision making in nonprofits, community-based organizations, government agencies, higher education, and researchers; (2) building capacity in organizations to use these technologies and data for effective decision making; and (3) using CIS to understand community issues and their impact on quality of life. The SAVI Community Information System, our cornerstone project, has over 10,000 indicators of social and economic conditions and over 20,000 community asset locations for Central Indiana.

Key Accomplishments in FY 2013

We developed and expanded CIS through two grants—a \$200,000 grant from Lilly Endowment to continue development of SAVI, and a \$191,000 grant from Richard M. Fairbanks Foundation to increase SAVI's data and analysis tools to support the needs of public health audiences. We also successfully piloted the use of mobile technologies to support neighborhood data collection and mapping, and we made progress toward expanding SAVI statewide through relationships with Indiana Rural Health Network, health information exchanges, and several Indiana communities.

We trained over 440 people on the use of CIS and data for effective decision making. Additionally, we partnered with the Indiana Office of Faith-based and Community Initiatives to merge this Nonprofit Capacity Building Conference, a SAVI-led event, with the Governor's Conference on Service and Volunteerism to establish the *Governor's Conference of Service and Nonprofit Capacity Building*. Held in October 2012, the state-wide conference drew over 280 registrants representing 189 organizations across the state and featured 14 workshops.

We partnered with the national Local Initiatives Support Corporation (LISC) and its Indianapolis affiliate on a strategy to create sustainable communities by developing a model, which can be replicated in other communities, to evaluate community development initiatives and their impact on quality of life in six Indianapolis neighborhoods. We also supported the Early Intervention and Prevention Initiative, a city-wide collaboration of over 100 organizations, led by the Marion County Commission on Youth, in its strategic planning and program implementation by using data to understand key community issues and risk factors of child abuse and delinquency. We continued our work with the Central Indiana Talent Alliance, a cradle to career educational pipeline initiative, and entered a series of partnerships through United Way of Central Indiana to develop better data on hunger in Central Indiana.

Sharon Kandris, director of community informatics, continues to serve on the Indianapolis Quality of Life Planning Advisory Council, which assists neighborhoods in quality of life planning through research and neighborhood-level data, and serves on the Co-location Advisory Board of the Early Intervention and Prevention Initiative. Kandris serves as co-chair of the Out-of-School Time Implementation Team of the Talent Alliance, and she and Jay Colbert both serve

on the Data Committee providing data, mapping, and analysis to help teams address issues related to the educational pipeline. New this year, Kandris is a member of the Community Planning and Research Committee of United Way of Central Indiana.

Health Geoinformatics

This area serves health researchers, practitioners, and communities interested in using spatial information for health research, planning, and delivery. Our associated research goals are to facilitate spatial data mining of synthesized clinical and community data, develop spatial analytics, create tools for decision-making, and build community engagement platforms, all in support of public health and clinical research.

In FY 2013, we advanced our strategic goal of continued integration of the SAVI community information system with electronic health record systems to provide a means to manage, share, monitor, and integrate spatial information with the interactions among the social and physical environment and human diseases.

Key Accomplishments in FY 2013

We developed a partnership with the IU School of Health and Regenstrief Institute to secure a 2012-2013 IU Collaborative Research Grant (IUCRG; PI: Lisa Staten, Richard Fairbanks Schol of Public Health) to develop neighborhood-level health indicators from the Indiana Network for Patient Care (INPC) clinical data system; integrate these with social indicators to create neighborhood snapshots; and assess the utility of the indicators for neighborhood units. As an outcome of this project, we developed novel social risk and population health risk indices that we will use in other research projects. We also developed and tested GIS-based Web services to enable pediatricians to help patients address health concerns or needs via the NLM-supported CHICA-GIS research project (PI: Dr. Gil Liu, IU Children's Health Services Research).

We continued to enhance and maintain the ICEPHI geo-coding service, initially funded as part of a large grant from the Centers for Disease Control, to augment, in near-real time, clinical data captured in the INPC with geospatial attributes. This server has now geo-coded more than 80 million records, with an additional 350,000 clinical records processed every evening.

Toward our strategic goal of building community engagement platforms for public health research, we partnered with the Center for Health Policy at IUPUI to outline a joint Indiana Community Health Needs Assessment Program (IN-CHAP) that will provide assistance to hospitals and health systems, health-based community organizations, and public health agencies for community health assessment and health improvement planning. As part of this program, we will leverage SAVI and ICEPHI infrastructure to develop cutting-edge applications of geographic and community information methods and technologies to assist hospitals, public agencies, health-focused community organizations, and CTSI researchers in understanding where and when to intervene for improved health outcomes.

Spatial Humanities

This area serves an international community of humanities scholars who are interested in applying geospatial technologies to the disciplines within the humanities.

Key Accomplishments in FY 2013

We held two major grants from the National Endowment for the Humanities during the period of report. The first (PR-50088-10, New Tools for the Humanities: Visualizing Complex Spatial Data \$224,575) allowed us to revamp and publish to the web an existing scholarly resource, the Digital Atlas of American Religion (previously the North American Religion Atlas), and to provide much more robust visualization capabilities. It marks a major advance in the geospatial toolset available to scholars of American religion, as well as to researchers in American history. It also represents a significant accomplishment for the Virtual Center for Spatial Humanities, a four-university collaboration that supported this project. (The universities are Florida State University, West Virginia University, University of Richmond, and IUPUI.) The project was presented its work at major conferences in the US, Europe, and Asia.

The second NEH grant (HT-50049-11, Spatial Narratives and Deep Maps: Explorations in the Spatial Humanities, \$241,513) funded an Advanced Institute in the Spatial Humanities, with a focus on deep maps and spatial narratives. From June 18 to 28, twelve invited participants from the US and Europe met at The Polis Center to develop a theory and set of practices for these two important themes in the spatial humanities. The institute was preceded by an expert workshop in Denver from March 9 to 11 at which ten scholars developed essays on various facets of deep mapping that served as reading for the institute and will become a title in the Indiana University Press Series on the Spatial Humanities, which Polis established and for which David Bodenhamer serves as general editor. (The year also witnessed the issuance of contracts for six titles in this series.) The grant continued into FY 2013, as Polis worked to develop a prototype deep map, a step that promises to shape how humanists manage research questions relating to the influence of real and conceptual space on humane events and behavior.

David Bodenhamer continues to serve as co-editor of the *International Journal of Humanities and Arts Computing* (Edinburgh University Press), which had special issues devoted to the spatial humanities. Bodenhamer also served on the international advisory committee for TELDAP, a major Taiwan initiative in the digital humanities and grid computing, and in FY 2013 he advised Academia Sinica, the managing partner in Taiwan, on an agenda for future work to be funded by the Taiwanese government. Neil Devadasan, lead systems engineer, led a significant development effort to add new capabilities to the Digital Atlas of American Religion, which in turn will benefit other Polis initiatives in community informatics and in geoinformatics.

Professional Education

One of the key goals of our professional education program is in the application of geospatial technologies for reducing social and economic impacts from natural hazards, particularly through FEMA's Hazus program.

Key Accomplishments in FY 2013

Hazus-MH is a key federally-sponsored system that assists US communities in developing required disaster mitigation plans. We continue to serve as a leader in the development of Hazus curriculum as well as the instruction of Hazus and other FEMA courses.

The reputation of our work with the Hazus technology led to several successful collaborations in 2013. For example, Polis was able to support the Georgia Department of Community Affairs with funding secured via a grant from the Housing and Urban Development Agency that was designed to promote forward-looking land use solutions by improving consistency between hazard mitigation planning and comprehensive planning. A portion of that grant was set aside to fund the development and implementation of a strategy for improving mitigation planning in the State of Georgia. As has been the case with many communities across the United States, Hazus-MH was identified as a vital component of that strategy. Polis provided seven weeks of training that led to the development of a cadre of Hazus experts in federal, state, and local government. In addition, we created a variety of tools and workflows that will enable the ongoing update of Hazus-supported risk assessments with detailed local inventory and exposure data with minimal effort.

FY 2013 also saw continued success with the international community. We supported Natural Resources Canada by conducting a strategic workshop in Ottawa. This workshop was designed to build expertise in the scientific methodology and practical applications of a Canadian version of Hazus-MH. It was attended by representative of multiple Canadian federal and provincial agencies. Our work with the National University of Singapore (NUS), a leading natural hazards research institution, also continued to show promise. Following two onsite visits in 2012, we have pursued conversations with NUS that are expected to lead to a multi-national hazard mitigation symposium that is anticipated to take place in Southeast Asia in the fall of 2014.

Kevin Mickey, director of professional education, continues to chair the Indiana Geographic Information Council (IGIC) Education Committee. IGIC is a nonprofit organization whose mission is to lead the effective application of geographic information in Indiana. Mickey is in his second year of a two-year term on the Executive Committee of the National Institute of Building Sciences Multihazard Mitigation Council (MMC), which focuses on reducing the total consequences and costs associated with natural and man-made hazards to buildings and infrastructure. He also chairs the MMC Communications and Education Committee. In 2013 Mickey significantly expanded his role with the Urban and Regional Information Systems (URISA), a nonprofit association of professionals using geospatial technologies to solve challenges in state/provincial, regional and local government agencies and departments. In early 2013 he was nominated to the Chair position of the URISA Professional Practices Division. The role of this Division is to develop standards, best practices, and guidelines related to all aspects of the GIS profession. He is also a member of the GIS Management Institute and URISA Advocacy Division Leadership committees. Through his work with these professional organizations, Mickey regularly interacts with a wide variety of influential academic and practitioner stakeholder organizations.

Spirit and Place Festival

The annual Spirit and Place Festival is a collaborative community project managed by The Polis Center with a mission is to be a catalyst for civic engagement and enduring change through creative collaborations among the arts, humanities, and religion. The FY 2013 festival, themed *Play*, presented 46 programs featuring 422 artists, scholars, and presenters.

Key Accomplishments in FY 2013

Over the course of twelve months, Spirit and Place served 19,033 people. Attendance at the 2013 festival totaled 8,562, 45.7% of which were new festival attendees. Five hundred and eighty-five volunteers helped with the festival, logging 3,147 volunteer hours. A public survey revealed that 96.5% of polled attendees agreed that presenters were excellent, 67.6% plan on taking action, and 94.6% agreed that content was compelling.

Ninety-eight organizations participated in the festival as partners, and 188 partner staff logged 1,822 hours. Investment in festival programs totaled \$208,900. A partner survey revealed that 42.9% of participating organizations were first-time participants, 84.2% developed new partnerships, 68.4% developed new audiences, and 84.2% rated festival support as helpful.

The operating budget for the festival was \$330,887, and the value of in-kind services totaled \$52,415.

Major partners and funders included Allen Whitehill Clowes Charitable Foundation, Inc; Bohlsen Group; Butler University; Christel DeHaan Family Foundation; Christian Theological Seminary; Franklin College; Harrison Center for the Arts; Indiana Historical Society; Indiana Humanities; Indianapolis Museum of Art; IndyTalks; IU School of Informatics-IUPUI; IU School of Liberal Arts; IUPUI; Kelley School of Business Indianapolis; IUPUI Office of Diversity, Equity, and Inclusion; Lilly Endowment Inc.; Congregation Beth-El Zedeck; NUVO; Second Presbyterian Church; St. Paul's Episcopal Church; The Indianapolis Foundation, an affiliate of CICF; University of Indianapolis; WFYI; Wishard Health Services/Eskanazi Health.

Communications

Key Accomplishments in FY 2013

We redeveloped our website (<http://www.thepoliscenter.iupui.edu>), enhanced our Facebook page, and began several Tweeter feeds for the center, SAVI, and Spirit & Place. Usage and views of all media was up significantly. We also hired a full-time social media staff member, Deeksha Kapoor, who will work with Laura Danielson, communications manager, to expand the use of social media to more of our projects.

PLANNED ACTIVITIES

We will continue the program of work outlined in each of the areas above and respond to new opportunities appropriate to our mission.

Part II: Organizational Structure

ORGANIZATIONAL STRUCTURE

Polis operates as a matrix organization, with directors for each area of emphasis who draw from a common pool of technical support staff for specific project needs. We also staff a communications function that supports our major areas of work.

Administration

David Bodenhamer, Executive Director (also directs the Spatial Humanities area)

Dave Coats, Associate Director

Sara Hausermann, Business Manager

Gloria Harmsen-Hastings, Financial Assistant

Carlie Turner, Administrative Project Assistant

Lou Ann Glidden, Administrative Assistant

Geoinformatics

John Buechler, Director

Matthew Riggs, GIS Analyst

Melissa Gona, GIS Analyst

Richard (Ryan) Stevens, GIS Analyst

Richard Anderson, GIS Analyst

Jack Schmitz, Project Engineer

John Hayes, GIS Applications Specialist

Christine Schmitz, GIS Intern

Goutami Nalla, GIS Intern

Kavya Urs Beerval Ravichandra, GIS Intern

Sonia Davidson, GIS Intern

Elizabeth Holt, GIS Intern

Gary Sinclair, GIS Intern (course credit)

Health Geoinformatics

Karen Comer, Director

Elizabeth Dragan, Intern

Kate Creager, Intern

Chris Farah, Post-Doctoral Fellow (shared with Center for Health Geographics)

Janet Hock, Senior Scholar (Academic Volunteer Appointment)

Community Informatics

Sharon Kandris, Director

James Colbert, GIS Analyst

Michelle Jones, GIS Analyst

Benjamin Sperl, Intern

Angela Smith, Intern

Debra Hollon, Intern

Systems Development

Neil Devadasan, Lead Systems Engineer/Systems Engineering Manager
James Dowling, Database Administrator
Robert Ferrell, Programmer
John Gona, LAN Technician
Gautham Bavandla, Research Programmer
Malika Mahoui, Senior Research Associate (position ended on June 30, 2013)
Obed Sai, Intern
Chaitanya Kumar Kamatham

Professional Education

Kevin Mickey, Director

Spirit and Place

Pamela Hinkle, Director
Jennifer Gilles, Program Coordinator
Lydia Daley, Intern (course credit)
Kate Morgan, Intern (course credit)

Communications

Laura Danielson, Manager
Deeksha Kapoor, Social Media Coordinator
Ruth Hinkle, Intern
Amanda Yanez, Intern

ADVISORY BOARD/COMMITTEE MEMBERS

Our project diversity requires that we operate several advisory boards in order to achieve the best and most relevant advice for work. These boards are all advisory and meet regularly, as indicated.

Geoinformatics

We use the Indiana Silver Jackets, a federal-state coordinating body, as a de facto advisory group for our work in geoinformatics. It meets monthly.

Indiana Silver Jackets:

Robert Barr, Center for Earth and Environmental Science, IUPUI
Siavash Beik, Christopher B. Burke Engineering, Ltd.
Brandon Brummett, US Army Corps of Engineers
Glenn Cekus, Environmental Protection Agency
Dave Coats, The Polis Center, IUPUI
Amy Cornell, Indiana State Department of Agriculture
Bob Demuth, Indiana Department of Transportation
Mark Fenbers, National Weather Service
Jane Hardisty, Natural Resources Conservation Service

John Hill, Indiana University
Manuela Johnson, Indiana Department of Homeland Security
Dianna Love, US Department of Housing and Urban Development
Erin Maloney, Federal Emergency Management Agency
Venkatesh Merwade, Purdue University
Scott Morlock, US Geological Survey
Rodney Renkenberger, Maumee River Basin Commission
Ken Smith, Indiana Department of Natural Resources
Jim Sparks, Indiana Office of Technology
Adam Watts, Indiana Department of Environmental Management
Kathleen Weissenberger, Office of Community and Rural Affairs

Community Informatics

SAVI Advisory Board:

Frank Alexander, Pastor, Oasis of Hope Church
David Bethuram, President, Catholic Charities Indianapolis
Dr. Virginia Caine, Director, Marion County Health Department
Alan Cloe, Executive Vice President of Content Services, WFYI
Ron Gifford, Executive Vice President, Public Policy, Central Indiana Corporate Partnership
Marya Jones, Attorney at Law, Jones & Kennedy, LLC
Sara Laycock, Economic and Community Development Liaison, Metropolitan Indianapolis Board of Realtors
Lee Lewellen, CEO, Indiana Economic Development Association (Chair)
Paula Parker-Sawyers, Program Manager, Indiana CTSI, Community Health Engagement Program
Greg Pastor, Director, Information Technology, Indianapolis Neighborhood Housing Partnership
Todd Sears, Executive Vice President, Portfolio and Corporate Finance, Herman & Kittle Properties, Inc.
Jim Sparks, Geographic Information Officer, Indiana Office of Technology (Vice Chair)
Brian Steuerwald, Vice President for Institutional Research and Sponsored Programs, Martin University
Andrew Swenson, Principal Planner, Indianapolis Metropolitan Planning Organization
Anne-Marie Taylor, Executive Director, Indianapolis Neighborhood Resource Center
Sara VanSlambrook, Program Officer, Local Initiatives Support Corporation
Kevin Whiteacre, Director, Community Research Center, University of Indianapolis
David Bodenhamer, The Polis Center, ex officio
Demetrius Glover, United Way of Central Indiana, ex officio
Sharon Kandris, The Polis Center, ex officio

SAVI Data Advisory Committee:

Jay Colbert, The Polis Center, IUPUI
Demetrius Glover, United Way of Central Indiana
Lynn Engel, Connect2Help
Nedra Feeley, Consultant
Tricia Frye, Planning, Indianapolis Public Schools

Joe Gibson, Marion County Health and Hospitals
Emily Krauser, Indiana Youth Institute
Kirsten Gronbjerg, IU School of Public and Environmental Affairs
Matt Hannigan, Indianapolis-Marion County Public Library
Denise Luster, United Way of Central Indiana
Marc McAleavy, Indianapolis Neighborhood Resource Center
Russell McClure, Planning, Indianapolis Public Schools
Katie Springer, Indiana State Library
Andy Swenson, Indianapolis Metropolitan Planning Organization

Governor's Conference on Service and Nonprofit Capacity Building – Planning Committees:

Marie Beason, Manager, Educational Programs, Indiana Grantmakers Alliance
Dave Coats, Associate Director, The Polis Center, IUPUI
Kimberly Donahue, Director, Nonprofit Training Center, United Way of Central Indiana
Curtis Ferrell, Director of Marketing and Communications, Indiana Office of Faith-based and Community Initiatives
Andrew Hayenga, Account Executive, Bohlsen Group
Justin Hazlett, Deputy Attorney General, Office of the Indiana Attorney General
Jennifer Hill, Community Outreach Manager, Indiana Clinical & Translational Sciences Institute
Sharon Kandris, Director, Community Informatics, The Polis Center at IUPUI
Deeksha Kapoor, PR & Social Media Coordinator, The Polis Center, IUPUI
Marilyn H. Kuhn, Chief Operating Officer, The Center on Philanthropy at Indiana University
Abigail Kuzma, Director and Chief Counsel, Consumer Protection Division, Office of the Indiana Attorney General
Debbie Pidgeon, Chief Operating Officer, Indiana Office of Faith-based and Community Initiatives

Health Geoinformatics

Center for Health Geographics Faculty Advisors:

Marc Rosenman, MD, IU School of Medicine and Regenstrief Institute
Shaun Grannis, MD, MS, IU School of Medicine and Regenstrief Institute
Gilbert C. Liu, MD, MPH, IU School of Medicine
Sarah Wiehe, MD, MPH, IU School of Medicine
Jeff Wilson, PhD, IU School of Liberal Arts
Dan Johnson, PhD, IU School of Liberal Arts
Rudy Banerjee, PhD, IU School of Liberal Arts

Community Health Informatics Advisory Committee:

Bill Barnett, Senior Manager, Life Sciences, IU's Research Technologies
Roland Gamache, Assistant Research Professor of Medicine, IU School of Medicine
Julie Gray, Extension Educator, Consumer & Family Science, Purdue University
Emily Hardwick, CHEP Program Manager, Indiana Clinical & Translational Sciences Institute
Kate Johnson, Program Manager, Indiana Public Health Training Center
Jerry King, Executive Director, Indiana Public Health Association
Carolyn Muegge, Director, Research Development, Community Health Network, Inc

Anita Ohmit, Director of Research, Indiana Minority Health Coalition
Pam Pontones, State Epidemiologist, Indiana State Department of Health
Matthew Ritchey, Epidemiology Advisor, Indiana State Department of Health
Marc Rosenman, Research Scientist, Regenstrief Institute and IU School of Medicine
Champ Thomaskutty, Chronic Disease Epidemiologist, Indiana State Department of Health
Gary A. Weir, Sr., Health Information Specialist, Marion County Health Department
Terrell Zollinger, Director, Epidemiology Division, IU SOM Department of Public Health

Spatial Humanities

Executive Committee (develops strategic plans, sets agenda):

John Corrigan, Florida State University
Trevor Harris, West Virginia University
David Bodenhamer, IUPUI

Members:

Ed Ayers, University of Richmond, USA
Peter Bol, Harvard University, USA
Peter Doorn, Dutch Archives and Networking Service (DANS), Netherlands
I-chun Fan, Academia Sinica, Taiwan
Michael Goodchild, University of California-Santa Barbara, USA
Yuzuru Isoda, Ritsumeikan Asia Pacific University, Japan
Kim Knott, University of Leeds, UK
Anne Knowles, Middlebury College, USA
Andreas Kunz, Institute of European History (Mainz), Germany
Lew Lancaster, University of California-Berkeley, USA
Gary Lock, University of Oxford, UK
Barney Warf, Kansas University, USA
May Yuan, Oklahoma University, USA

Spirit and Place Festival

Advisory Board (sets policy, selects themes, provides strategic direction):

David Wantz, Chair, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis
David Kosene, Vice Chair, President, Kosene and Kosene Development & Mgmt Co., Inc.
Robin Thoman, Vice Chair, Managing Partner, Paradox Dental Center
Scenario Adebessin, Vice President, Community Development, Fifth Third Bank
Keira Amstutz, CEO, Indiana Humanities
David Bodenhamer, Executive Director, The Polis Center, IUPUI (ex officio)
Ronald Caltabiano, Dean, Jordan College of Fine Arts, Butler University
Ken Durgans, Assistant Chancellor, Diversity, Equity & Inclusion, IUPUI
Dr. Lewis Galloway, Senior Pastor, Second Presbyterian Church
Colleen Heeter, President, JGH Advisors
Charlie Hyde, Membership Director, Indianapolis Zoo
Michael Kaufmann, Director of Special Projects and Civic Investment, Wishard Health Services
Cheri O'Neill, Executive Director, Alpha Chi Omega

Leslie Kidwell, Major Gifts Associate, IU School of Liberal Arts, IUPUI (ex officio)
Shariq Siddiqui, Director of Development, IU School of Education, IUPUI
Joanna Taft, Director, Harrison Center for the Arts

Steering Committee (leverages theme-specific content and relationships):

Mary Fortney, Educational Resource Developer, The Children's Museum of Indianapolis
Bruce Hetrick, President, Powerful Appeals, Inc.
Tony Mason, Senior Vice President, 2012 Indianapolis Super Bowl Host Committee
Jim Walker, Founder and Executive Director, Big Car Gallery
David Wantz, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis
Tom Weidenbach, Arts Senior Manager, The Garfield Park Arts Center, Indy Parks & Recreation
Bob Whitt, Executive Director, White River State Park Foundation

Promotions Committee (advises on strategy and supports execution):

Jordan Bishop, Account Executive, Bohlsen Group
Vicki Bohlsen, President, Bohlsen Group
Nicole Brandt, Marketing Director, Indianapolis Opera
Linda Broadfoot, Executive Director, Indianapolis Public Schools Education Foundation
Theresa Browning, Director of Development and Communications, Indiana Bar Foundation
Kirsten Eamon-Shine, Communications Manager and Consultant, Little Light Writing
Tonic Gallery
Jessica Kiefer, Account Executive, Bohlsen Group
Amanda Parrett, Events Intern, Bohlsen Group
Chelsea Smock, former Sponsorship Intern, Indianapolis 500 Festival
Evan Strange, Marketing & Communications Coordinator, Indianapolis Convention & Visitors
Association
Yolanda White, Account Manager, Borshoff

Event Selection Committee (reviews and selects applicant programs):

Judith Cebula, Director, The Center for Faith and Vocation, Butler University
Ernest Disney Britton, CEO and Project Director, Alpha & Omega Project for Contemporary
Religious Arts
Colleen Heeter, President, JGH Advisors
Kristin Hess, Communications and Program Officer, Indiana Humanities
Brandon Judkins, Director of Programs, Indiana Humanities
Erin Kelley, Director, Education & Community Engagement, Indiana Historical Society
Peggy Lee, Faculty Chair for Undergraduate Programs, Kelley School of Business Indianapolis,
IUPUI
Shari Lipp-Levine, Program Director, Congregation Beth-El Zedeck
Gail Payne, Owner, The Goods
Beth Perdue Outland, Vice President, Learning Community, Indianapolis Symphony Orchestra
Ben Shine, Director of Communications, Indianapolis Art Center
Gail Thomas Strong, Vice President, Community Engagement, WFYI
Nathan Wilson, Senior Minister/Faith Forum Editor, First Christian Church, Shelbyville/Indy Star

Festival Volunteers:

Linda Brothers, Associate Professor, Department of Tourism, Conventions, and Event Management, School of Physical Education & Tourism Management, IUPUI

Business Model (devising a case for support and financial models):

David Kosene, President, Kosene and Kosene Development & Mgmt Co., Inc.
Cheri O'Neill, Executive Director, Alpha Chi Omega
Robin Thoman, Managing Partner, Paradox Dental Center
David Wantz, Assoc. V.P., Corporate & Comm. Relations, University of Indianapolis
Shariq Siddiqui, Director of Development, IU School of Education, IUPUI

Signature Events (works to create a series of opening weekend events):

Shauta Marsh, Executive Director, iMOCA
Joanna Taft, Director, Harrison Center for the Arts
Callie Smith, Program Manager for Lifelong Theological Education, Christian Theological Seminary

FORMAL RELATIONSHIPS

We have a large number of collaborators—indeed, almost all of our projects are collaborative—but the relationships are ad hoc and dependent upon project initiatives.

Part III: Finances

SUSTAINABILITY

Our goal is to enter each fiscal year with at least of 75 percent of required income under contract because our 24-year experience as a self-supporting center suggests we will be able to develop new projects in sufficient number to maintain a healthy working margin of eight to twelve months of fully funded work. We met this goal for FY 2013. In addition we have a reserve fund of approximately \$300,000, to which we add indirect cost recovery and residuals throughout the year. Our aim is to develop a contingency fund of at least \$1 million by FY 2015.

CURRENT GRANTS

Note: Secured contracts and grants for FY 2013 are identified in the following table by an asterisk.

Account Number	Account Name	Account Expiration Date
4092064	CITY DES MOINES/BODENHAMER, D	8/1/2013 *
4092078	RICHLAND COUNTY/BODENHAMER,D	9/30/2012
4092080	MN DEPT OF PUBLIC SAF/B50994/BODENHAMER	10/31/2012
4092085	IL EMER MGMT/D. BODENHAMER	5/31/2013

Account Number	Account Name	Account Expiration Date
4092086	TX WATER/1100011338/BODENHAMER,D	9/4/2013 *
4092087	SIUC/SALINE COUNTY/BODENHAMER,D	5/31/2013
4092088	UNIV WISCONSIN/274K330/BODENHAMER, D.	9/14/2012
4092091	WASHINGTON COUNTY/BODENHAMER,D	12/31/2012
4092092	GA DEPT OF COMM. AFFRS./DCA0000002/BODEN	12/31/2012
4092093	SIUC/MONROE COUNTY/BODENHAMER,D	9/30/2013 *
4092094	SIUC/VERMILLION COUNTY/BODENHAMER,D	2/28/2014 *
4092096	SIUC/EDGAR COUNTY/BODENHAMER,D	9/30/2013 *
4092097	HAMILTON CO EMA/BODENHAMER,D	7/31/2013 *
4092099	PURDUE UNIVERSITY/4104-46215/BODENHAMER	12/31/2013 *
4092700	GA DEPT OF COMM. AFFRS./DCA0000002/BODEN	12/31/2013 *
4092702	CITY OF FORT WAYNE/BODENHAMER,D.	12/31/2012
4092703	NAT RESOURCES CAN/3000489382/BODENHAMER	3/31/2013
4092704	IOWA WORKFORCE DEV/BODENHAMER,D.	10/31/2012
4092705	TWDB/1300011566/BODENHAMERDAVID	9/9/2013 *
4092706	SIUC / BODENHAMER,D	4/25/2013
4092707	SIU CARBON / BODENHAMER, DAVID	12/31/2013 *
4092708	WIDNR/PO-NMC00001070/BODENHAMERD	6/30/2013
4092709	SIU CARBON/13-20/BODENHAMER, DAVID	8/16/2013 *
4192096	ASFPM BODENHAMER, D.	11/30/2012
4192097	UNITED WAY/SAVI TASK ORDER 8 /BODENHAMER	12/31/2013 *
4192098	MIHGH/0704400/BODENHAMER,D.	2/27/2013
4192700	NIBS/1/BODENHAMER, D.	9/27/2012
4192701	IN HUMANITIES/12-1057/BODENHAMER,D.	11/30/2012
4192702	ASSOC OF STATE FLDPLN MGRS/BODENHAMER	9/1/2013 *
4192703	UNITED WAY OF CENTR IN/BODENHAMER,D.	7/31/2013 *
4192704	ARCHDIOCESE OF INDPLS/BODENHAMER, D.	2/28/2014 *
4392083	NEH/PR-50088-10/BODENHAMER,D	10/31/2012
4392096	NEH/HT-50049-11/BODENHAMER, D.	12/31/2013 *
4392700	FEMA/HSFEEM-11-MP-6350007/BODENHAMER	8/31/2012
4392704	FEMA/HSFEEM-12-MP-6350092	11/9/2012
4392705	FEMA/HSFEEM-12-MP-6350069/BODENHAMER,D.	9/21/2012
4392706	IOCRA/U.S. GEOLOGICAL SURVEY/BODENHAMER	12/31/2015 *
4392707	CANCELLED	2/21/2013
4392708	FEMA/HSFE20-13-MP-6350258/BODENHAMER,D.	5/3/2013
4392709	FEMA/HSFE20-13-MP-6350297/BODENHAMER	7/26/2013 *
4392710	FEMA/HSFE20-13-MP-6350275/BODENHAMER, D.	6/28/2013
4392711	FEMA/HSFE20-13-MP-6350266/BODENHAMER,D.	6/7/2013
4392712	U.S. ARMY CORPS/STEVENS/BODENHAMERDAVID	7/14/2014 *
4392713	US ARMY/RICHARD ANDERSON-BODENHAMERDAVID	7/14/2014 *

Account Number	Account Name	Account Expiration Date
4492028	RICHARD M FAIRBANKS/ BODENHAMER, D.	12/31/2013 *
4592022	URS/HSFEHQ-09-D-0369-U011^TO1/BODENHAMER	3/3/2014 *
4592031	MIBOR/ BODENHAMER	3/8/2013
4592037	DEWBERRY/CA-HAZUSTRNG-01/BODENHAMER,D.	7/15/2013 *
4592038	ENGAGING SOLUTIONS/BODENHAMER,D.	12/15/2012
4592039	URS CORP/HSFEHQ-09-D-0369^5/BODENHAMER	8/31/2013 *
4592040	ARC ASPICIO/2033/BODENHAMER	4/7/2013
4592041	URS/BHSFEHQ-10-D-0037/BODENHAMER,D.	9/17/2013 *
4592042	MIHGH/0704400/BODENHAMER,D.	9/30/2013 *
4592043	39 DEGREES N/300NP1CZM110309/BODENHAMER	12/31/2013 *
4592044	ATKINS/100031296/BODENHAMER, DAVID	12/31/2013 *
4592045	MIBOR/BODENHAMER,D.J.	8/31/2013 *
4792027	IN DEPT HOMELAND SEC/C44P-9-388A/BODENHA	3/31/2014 *
4792036	IOCRA/A192-11-DR2-PSC-003/BODENHAMER, D.	12/31/2013 *
4792043	IDNR/E6-11-0001: WO 6/BODENHAMER, D.	10/14/2012
4792045	IOT/D20-0-6240/BODENHAMER,D	10/31/2012
4792047	IDNR/E6-11-0001: WO 8/BODENHAMER, D.	8/31/2012
4792048	IDNR/E6-11-0001: WO 9/BODENHAMER, D.	9/30/2012
4792052	IDHS/C44P-2-022A/BODENHAMER,D.	3/31/2014 *
4792054	IDNR/E6-11-0001 WO#11/BODENHAMER	9/30/2013 *
4792055	IDNR/E6-11-0001 WO#12/BODENHAMER,D.	10/14/2014 *
4792056	IOT/D20-13-8217/BODENHAMER,D	11/10/2013 *
4792057	IOT/D20-13-8217/BODENHAMER,D	10/30/2012
4792059	IOFBCI/F20-2-GCSNPC/BODENHAMER	12/31/2012
4792060	ARRA:IOT/D20-0-6240/BODENHAMER,D.	10/31/2013 *
4792061	IDNR/E6-11-0001^13/BODENHAMER,D.	12/31/2013 *
4792062	IDNR/E6-11-0001^14/BODENHAMER,D	12/31/2013 *
4792063	IDNR/E6-11-0001^15/BODENHAMER,D	12/31/2013 *
4792064	IDNR/E6-11-0001^16/BODENHAMER,D	12/31/2013 *
4792065	IDNR/E6-11-0001^17/BODENHAMER,D	12/31/2013 *
4792066	IDNR/EDS#: E6-11-0001/BODENHAMER	12/31/2013 *
4792067	IDNR/E6-11-0001^19/BODENHAMER,D	12/31/2013 *
4792068	IOCRA/A192-11-DR2-PSC-003/B11DC180001DR2	12/31/2015 *
4792070	INDHS/C44P-9-387A/BODENHAMERDAVID	6/30/2013
4792071	IOCRA/U.S. GEOLOGICAL SURVEY/BODENHAMER	12/31/2015 *

FY 2014 FINANCIAL PLANS

Pending proposals are identified in the following table.

Proposal Number	Project	Total
00121526	Domestic Violence Network	\$39,500
00326350	Office of Faith Based and Community Initiatives	\$68,558
00120677	The Robert Wood Johnson Foundation	\$76,866
00120925	FEMA (EMI)	\$3,000
00121090	Kosciusko County	\$4,914
00121199	Albert Einstein College of Med	\$28,277
00121755	FEMA (EMI)	\$3,000
00121594	Lilly Endowment	\$400,000
00323950	Dewberry	\$31,126
00325397	Indiana Department of Homeland Security	\$34,143
Forthcoming	FEMA	\$15,000
Forthcoming	IDHS	\$297,000
Forthcoming	IDHS	\$331,100
Forthcoming	IDHS	\$49,850
Forthcoming	IDNR	\$600,000
Forthcoming	IDNR	\$30,000
Forthcoming	IDNR	\$35,000
Forthcoming	USGS	\$20,000
Forthcoming	Image Matters	\$75,000
Forthcoming	FEMA (EMI)	\$125,000
	NIH	TBD
	RGK Foundation Grant	TBD
	Fairbanks	TBD
	LISC	TBD
	Welborn Baptist Foundation	TBD
	St. Luke's United Methodist Church	TBD
	Indy Hunger Network	TBD

FY 2013 INCOME AND EXPENDITURES

FY 2013 (JULY 1, 2012 - JUNE 30, 2013)

Income (Actual)

Grant Revenue	\$2,450,631
State Support (12- Accts)	\$247,542
Residuals (Grants)	\$206,772
Gifts (Spirit & Place)	\$122,892
Other (Spirit & Place)	\$51,708
Training	\$18,176
Conference Registration	\$15,000
Indirect Costs (Returned)	\$281,834
Internal Transfers	\$150,000
Other	\$15,205
Total	<u>\$3,559,759</u>

FY 2013 (JULY 1, 2012 - JUNE 30, 2013)

Expenses (Actual)

Academic Salaries	\$904,265
Professional Salaries	\$601,424
Bi-Weekly Salaries	\$61,985
Supplemental Pays	\$3,478
Hourly Compensation	\$168,104
Benefits	\$697,494
Conferences/Workshops	\$26,422
Hospitality	\$9,802
Publications	\$1,031
Data & Phone	\$17,066
Postage	\$414
Printing & Duplicating	\$8,756
Contractual Services	\$181,911
Repairs and Maintenance	\$3,279
Space Rental	\$93,384
Supplies and General Expense	\$32,142
Other Operating Expenses	\$37,299
Travel	\$89,160
Indirect Costs	\$417,705
Reserve	\$204,638
Total	<u>\$3,559,759</u>

Part IV: Problems and Threats

1. Negotiating contracts after awards continues to take a significant amount of time. The Office of Research Administration is helpful but overburdened. It is not uncommon for us to delay projects for three to six months simply because we have an award but no contract. This problem often causes significant issues with project management and deadlines for deliverables.
2. We continue to experience significant delays in securing approvals for posting new positions, as well as on-going difficulties in offering staff employees career advancement opportunities.
3. The ongoing global economic crisis continued to pose a threat but we were able to develop new lines of work within our established areas. Although we expect to have success in these areas, future federal and state budget cuts may jeopardize our plans.